1. FRUITA IN MOTION COMPREHENSIVE PLAN UPDATE AND DISCUSSION (6:30 PM – 8:30 PM)

2. OTHER ITEMS (8:30 PM)

3. ADJOURN
BACKGROUND

This coversheet is to provide context for this combined City Council and Planning Commission workshop. At the January 14, 2020 Planning Commission public meeting, the Planning Commission was provided a rough draft of the Fruita In Motion: Plan Like A Local Comprehensive Plan. The purpose of presenting the information to the Planning Commission in draft form was to be able to review and provide feedback on the materials that had been updated. Furthermore, it’s important that the Planning Commission make a recommendation to the City Council for final adoption. The Planning Commission recommended approval of the proposed Comprehensive Plan with the condition that the items listed below (in no particular order) be discussed at the joint City Council and Planning Commission workshop tonight.

1. Lagoons & Greenway area
2. Real Estate Market Analysis
3. 4-8 dwelling units/acre
4. Hard Edge vs. Soft Edge (19 Road Boundary)
5. Existing Land Use Map vs. Future Land Use Map
6. Monument Preservation area
7. Attainable Housing

Attachments:

1. Fruita in Motion: Plan Like a Local Coversheet
2. Comprehensive Plan Chapters 1,2,5,6,7,8 (InDesign)
3. Comprehensive Plan Chapters 3,4 (In Word for Discussion)
   a. Future Land Use Map
4. Density Concept Plan (SketchUp renderings of development potentials)
5. Memo from EPS on real estate analysis (we be bringing this to the meeting due to additional information being gathered from GIS)
Acknowledgements

CITY STAFF...

ADVISORY BOARD...

CONSULTANT TEAM..
List of Appendices

List of Figures
Chapter 1
Introduction
Introduction

Fruita is an exceptional community. Throughout this comprehensive plan process, residents brought up how much they love living in Fruita, its small-town character, and their desire to preserve the community’s most desirable qualities into the future. This plan starts by declaring what makes Fruita special. In turn, these community values are the foundation of the plan—shaping the plan vision, goals, policies, and actions. The following list represents what Fruita residents value about their community.

Community Values

- Fruita is a place where you run into neighbors, friends, and acquaintances at local stores and restaurants, parks, and the community center.
- Fruita is a place where children, adults, and the elderly feel safe walking and biking to schools, parks, or downtown.
- Family-friendly events and festivals are well-attended and gather the community.
- Fruita is a community where people are invested and constantly work to make the community better.
- Fruita residents appreciate the stunning natural beauty surrounding the city.
- Fruita has incredible access to outdoor recreation. This access supports local businesses and fosters an active, healthy community that inspires visitors to come play like a local.
- Fruita is funky and has a vibrant downtown filled with small businesses.
- Farming is a part of Fruita, from the agricultural lands surrounding the city, to the farmers market that takes place downtown.
- Fruita is innovative and open-minded—the government and its residents are willing to try new things.
- Fruita takes a community-first approach—the City prioritizes residents in making decisions.
- Fruita provides quality services efficiently to its residents and businesses.
- Fruita is a distinct community—geographically separate from others in the Grand Valley.
Plan Vision

Influenced heavily by Community Values, the following Vision was created for the City of Fruita:

“The City of Fruita values quality of place. It’s an inclusive city, with a small-town feel and vibrant downtown, surrounded by public lands. People love to live, work, and play in Fruita because the city facilitates community, safe neighborhoods, family-friendly events, and walking and biking. The city governs in a way that’s responsive to its citizens and prioritizes high-impact services and projects. Fruita fosters a fun and funky ambiance around the arts, agriculture, and recreation.”

How values shape the plan:

Plan + Chapter Visions

Community Values

Goals

Actions + Policies
The community values and vision were informed by the Fruita City Council strategic outcomes. In 2014, City Council developed the strategic outcomes (below) to guide council and ensure that actions and policies that council enacts align.

The community values in this plan evoke many of the same ideas and priorities as these strategic outcomes and ensure that the comprehensive plan stays true to both the council and the community’s visions for Fruita.

The City of Fruita focuses on three strategic outcomes built upon a base of providing quality core services. The Community Values, Plan Themes, and Plan Vision are meant to complement the strategic outcomes that the City of Fruita already uses to guide the city.
Plan Organization

This plan begins with Chapter 1, which describes the community values that inform all elements of the plan. From these, an overarching vision statement describes what Fruita wants to be in the future. Chapter 2: Community Snapshot offers the necessary context around where Fruita is today and trends that will influence its future. The remaining chapters of the plan are the plan topic areas, where specific goals, policies, and actions are laid out. These six topic areas or chapters are:

Chapter 3: Land Use, Growth, + Community Character
Chapter 4: Economic Development
Chapter 5: Parks, Health, Recreation, Open Space, + Trails
Chapter 6: Transportation
Chapter 7: Infrastructure + Services
Chapter 8: Education, Arts, + Cultural Resources

Each chapter has a specific vision statement for that topic area that nests within the plan’s overarching vision statement. Each chapter vision has several goals underneath it, broad primary outcomes and strategies for how the city can achieve that vision. The policies and actions to work towards the goal are listed below each goal.

Plan Themes

The goals, policies, and actions of the plan are intended to support and preserve the community values. Based on these values, the following key themes emerged:

Efficient Development

The City of Fruita encourages infill over sprawl and development within the existing city limits and Urban Growth Boundary (UGB). Efficient development reduces the demand for infrastructure and city services, supports community connectivity, and encourages a thriving downtown core.

Community First, Tourism Second

The City of Fruita prioritizes its residents and provides them a high quality of life. Tourists are attracted to Fruita for this, and the opportunity to “play like a local.”

A Thriving Downtown

The City of Fruita supports a thriving downtown with strong local businesses, an inviting streetscape, and events and places that encourage the community to gather. Flexible design standards support creative uses of downtown spaces, and higher-than-existing surrounding residential densities creates a variety of housing units and types for residents to frequent businesses.

Connectivity

It is easy for vehicles, cyclists, and pedestrians to get around Fruita and to visit local destinations. The City of Fruita offers a safe, intuitive, and well-connected on- and off-street trail network for pedestrians and cyclists.

Strategic Economic Development

Fruita’s approach to economic development focuses on expanding existing businesses while also making Fruita an attractive place to live and do business. Rather than compete with Grand Junction, Fruita is strategic in recruiting businesses that are well-suited for the Fruita community.
About this Comprehensive Plan

The Comprehensive Plan is the city’s guiding document towards land use and other community development decisions. According to the Colorado State Statures Section 31-23-206, “it is the duty of the [planning] commission to make and adopt a master plan for the physical development of the municipality, including any areas outside its boundaries, subject to the approval of the governmental body having jurisdiction thereof [city council].” According to the statute, a master plan, or a comprehensive plan for the City of Fruita, is an “advisory document to guide land development decisions,” and is not binding, unless incorporated into land use regulations. In Fruita, the land use code states that city intends for the planning policies of the comprehensive plan to be incorporated into the land use code.

The plan also provides guidance for city departments and boards: a vision to work towards and goals, actions, and policies to get there. The plan’s policies and actions include funding strategies for achieving the goals or pursuing other actions, to ensure that all elements of the plan can be implemented as appropriate.

The following suggests how different entities should use this plan.

City Department: Budgeting, capital improvements, applying for grants, intergovernmental coordination and partnerships, prioritizing, seeking new sources of funding, future planning efforts

City Council: Reviewing development proposals, budgeting, approving funding sources

Planning Commission: Reviewing development proposals, updating the land use code

Developers: Understanding appropriate types of and locations for development

While residents’ use of the plan may be limited, the plan, with its associated public process, is derived from their vision and values, and represents their direction to the city in making decisions.

Update 2020

This plan is an update of the 2008 Community Plan, to better reflect where the city is today and its desired growth into the future. To better understand the changes the city has seen since 2008, see Chapter 2: Community Snapshot. An update should remove already met goals and implemented policies and actions, and establish new policies based on the current community values and new opportunities and challenges. Several of the 2008 plan’s visions policies and actions were retained in this plan, although funding and implementation strategies were added to ensure that the city would be able to implement them in the coming decade. Other actions and policies were modified to match the new plan vision and goals. Comprehensive plans are typically revisited every ten years in order to ensure alignment with the community’s vision and adjust as necessary.
Public Process

*Fruita in Motion: Plan like a Local* speaks to the community’s significant role in the planning process. Residents helped shape every element of the plan, from sharing what they valued about Fruita and identifying issues for the plan to address, to reviewing drafts, and providing feedback on goals and policies. The process reached a large swath of the community, through traditional outreach (open houses, an advisory committee) and meeting people where they are, with booths at farmers markets, the art stroll, and other city events and the draft plan tour, where city staff met with HOAs and other local groups to share the plan and hear input from the community. Public engagement for the Plan has included the following:

- **Plan Advisory Committee** – a group consisting of local residents, council members, business owners, and developers met frequently during the process to provide input, feedback, and review initial ideas.

- **Stakeholder Discussions** – the planning team held stakeholder discussions in March 2019 to gather initial ideas about community values and pressing issues from those deeply involved in the community. The planning team met with local service providers, developers, education officials, the livability commission, business owners, and economic development groups.

- **Kickoff Open House** – the planning team held a Kickoff Open House at the Fruita Community Center on May 23, 2019. The open house informed the general public about the comprehensive plan and process and asked residents to provide feedback on the last ten years in Fruita, Fruita’s place in Mesa County, Downtown, the community values, the plan vision statement, and pressing issues. The event drew approximately 100 Fruita residents.

- **Design Workshop** – the planning team held a design workshop on August 22, 2019 with members of the plan advisory committee, city council, and planning commission. The workshop asked participants to think critically about the existing design standards and envision downtown, the 6/50 highway corridor, and the transition zones beyond.

**WHAT’S IN A NAME**

The Fruita Comprehensive Plan process is entitled “Fruita in Motion: Plan Like a Local.” This title was selected by the advisory committee at the start of the plan process to reflect Fruita’s character and intentions for the process.

Fruita is in motion, ever evolving. The advisory committee members felt that this plan must lead the community into the future, rather than leave it stuck in the past. Motion also connects to Fruita’s logo, the gear, that is based on the City’s agricultural and biking influences.

“Plan Like a Local” is a variation on Fruita’s tourism slogan “Play Like A Local.” This slogan speaks to when visitors come to Fruita, they feel like part of the community and have that local-driven experience, going to friendly coffee shops and riding on locals’ favorite trails. Just like the visitor experience, this plan process must be guided by locals and their vision for the community. This plan seeks to preserve that small-town feel that “play like a local” is all about, amidst growth and tourism.
- **Presence at local events:** Farmers Markets, Art Stroll

- **Draft Plan Party** - The planning team held a Draft Plan Party on October 3, 2019 to share the draft comprehensive plan with the public. The event, held at Civic Center Park, informed attendees about the plan’s values and vision, key themes, future land use map, and topic areas. Attendees provided feedback through write-in question responses, dot exercises, and a prioritization dollar exercise. Members of the planning team and advisory committee were available for smaller discussions with attendees as well. 112 people signed in and an estimated 150 people attended.

- **Plan Road Show** - The Planning and Development Director and the City Manager presented the Draft Plan before the Fruita Chamber of Commerce, the Mesa County Planning Commission, the Fruita Rotary Club, the Fruita Lions Club, and held additional Open Houses at various schools throughout the community.

- **Plan Adoption** - A joint meeting between the Advisory Committee, the Planning Commission and City Council was held on December 12, 2019. This meeting discussed all the feedback received from the Draft Plan Party, the Road Show, and from various meeting attendees. The Planning Commission reviewed the edited draft plan on January 14, 2020 and held a joint workshop with city council on January 28, 2020. The final plan was adopted by council on February 4, 2020.

The Draft Plan Party was a well-attended community event held on October 3, 2019 to introduce the draft comprehensive plan to the public.
Chapter 2
Community Snapshot
This plan must suit the needs of the current Fruita community and remain relevant as the city changes and grows in the future. Thus, a thorough analysis of city and regional demographic and economic trends was conducted for this plan. This data-driven approach has informed many elements of this plan, from the future land use goals, to economic development strategies and education policies. Key takeaways are presented below, with a full report available as Appendix X.

**Mesa County’s economy is showing signs of a sustained recovery and diversification.**

Following the 2008 recession, Mesa County shifted away from its historic reliance on energy extraction. The county’s unemployment rate, 11% at the peak of the recession, has dropped to 4.1%. Since 2010, health care has been one of the fastest growing industries in the county, although this aligns with the national trend. Manufacturing is currently a notable growth industry with firms moving to the area due to limited and expensive real estate in the Colorado Front Range. Mesa County has a diverse mix of manufacturing firms making products ranging from machinery, food and beverages, outdoor recreation equipment, aerospace components, electronics, and textiles. Manufacturing’s growth speaks to the county’s relatively affordable real estate compared to other parts of the state and pool of skilled workers that may have previously worked in oil and gas.

**Economic growth in Mesa County is accelerating, countering a long trend of slow growth.**

In 2018 and 2019, Mesa County experienced job growth over 3% per year. Job growth over the past decade has been concentrated into the last few years. Since 2010, Mesa County has added 7,000 jobs, with about two-thirds of those since 2016. Some of this growth is the result of people, businesses, and jobs relocating from Colorado’s Front Range to Mesa County and its lower cost business and housing environment.

**Fruita’s mix of jobs is a reflection of its recreation appeal and its function as a suburb of Grand Junction, with many commuting residents.**

Fruita’s economy is similar to Mesa County’s but with higher concentrations of jobs in tourism and related leisure industries including restaurants, hotels, and retail. This is characteristic both of a suburban community and of a recreation gateway community. The majority of Fruita’s employed residents work in Grand Junction, approximately 60 percent. About 15 percent of Fruita’s employed residents work in the City.

Fruita has seen an increase in local businesses, which have had a positive impact on tourism and the economy.
Mesa County’s recent population growth has been concentrated in Grand Junction and unincorporated Mesa County.

Mesa County added nearly 6,500 people since 2010 with 4,700 in Grand Junction, 1,100 in unincorporated areas, and nearly 600 in Fruita. From 2010 through 2018, most of Mesa County’s population growth—nearly 90 percent—has occurred in Grand Junction and unincorporated Mesa County. Grand Junction’s population is growing faster as well, with 1% annual population growth from 2010 to 2018, compared to Fruita’s at 0.6% annually.

Housing growth in Mesa County is accelerating, but Fruita’s housing stock is growing relatively slowly.

Grand Junction issued an average of 280 new construction building permits annually from 2010 to 2018. In 2018, there were nearly 500 new housing starts there. In Unincorporated Mesa County, there were nearly 200 new housing starts annually during this time period and nearly 300 in 2018. In contrast, Fruita has issued an average of 62 new construction building permits per year, with 95 in 2018.

Fruita has a higher concentration of young families than the county as a whole.

Fruita’s population has a comparatively younger median age and a larger average household size than Mesa County. The city is seen as very desirable for young families in the county. However, older residents are becoming a larger percentage of city residents, as retirees flock to the area for its desirable climate and community amenities.

Fruita has some of the highest home prices in Mesa County and home prices are appreciating rapidly.

The average home price in Fruita was $328,000 YTD 2019. In Grand Junction, the average price was $225,000 in June 2019. Price appreciation has been rapid, with nearly 10 percent annual growth in Fruita over the last four years. These figures represent mostly re-sales of existing homes. New construction pricing in Fruita is in the $350,000 to $400,000 range compared to the mid $200,000s for a similar product in Grand Junction.
Housing affordability is a growing issue in Fruita and Mesa County, in general.

Affordability issues are greatest among renters in Fruita, with about half of all renters paying more than 30 percent of their income towards housing costs. This is defined as being cost burdened, wherein a household is paying too much towards housing.

The rental supply in Fruita is extremely limited with essentially zero vacancy, allowing landlords to charge higher rents. The percentage of renters in Fruita has increased, even though most housing being built is in the form of single-family homes. Some people may be renting single family homes by choice; for others it may be the only option and they would prefer a lower cost option such as an apartment or duplex.

Housing affordability issues affect the ability of local businesses to attract and retain employees. This is a threat to economic sustainability if left unchecked.

These findings point to key areas for the city to address through this plan. This plan seeks to address managing growth at the edges and encouraging development within the city, supporting affordable housing to retain the local workforce, and working with Grand Junction on economic development while promoting a Fruita-specific brand to attract companies that are a good fit.
Chapter 5
Parks, Health, Recreation, Open Space + Trails
Introduction

This chapter includes a vision as well as goals, policies, and actions to guide parks, health, recreation, open space, and trails in and around Fruita. The ideas contained in this chapter were developed from: conversations around the current state of recreation and upcoming needs, an analysis of existing parkland, and community engagement. This chapter includes the Future Parks, Recreation, Open Space, Trails, and Connectivity Map, informed by past planning, recent growth, and emerging needs.

Context and Update

In the past ten years, the City of Fruita has elevated its recreational offering and partnerships. With a new community center, the city now holds a wide range of recreational programming. The city's programs and events bring the community together and draw people to the City. Fruita has also taken a leading role in efforts to enhance the surrounding trail systems and regional connectivity.

- The Community Center opened in 2011. This has completely changed the recreational landscape of Fruita. Through the center, the City has been able to vastly expand its recreational programming for all ages, from youth to seniors. The center includes a gymnasium, senior center, library, meeting space, indoor and outdoor pools, and fitness spaces.

- The City has expanded the number of events it holds and the number of local events that come through. This increase has placed pressure on existing event space (Civic Center Park) and outside groups have expressed interested in holding larger events in Fruita. However, the City does not have the appropriate facilities to accommodate those events.

- The City has not acquired or developed parks as proscribed in the 2008 Community Plan and 2009 Parks, Open Space, and Trails (POST) plan. If development continues around the perimeter of the city, acquisition of land for parks will be vital. The City acquired 5 acres of land adjacent to Little Salt Wash Park for future expansion.

- Several new parks facilities have been completed in the past ten years on previously owned lands: Fruita Riverfront Park (Disc Golf Course), Fruita Bike Park. Residents have requested new types of park facilities such as a dog park, upgraded skate park, and pickleball courts.

- The City currently provides 1.94 acres of neighborhood parks per 1,000 residents (including the three city-maintained pocket parks and five acres of Little Salt Wash that acts as a neighborhood park). This is below the standard of 4.0 acres of parkland per 1,000 residents established in the 2008 plan.

- According to the Trust for Public Land, 76% of Fruita residents are within a 10 minute walk of parkland. However, only 3% of land within City limits is parkland – the national average is 15%. City parks are important, even if Fruita is lucky to be surrounded by public land which provides additional recreation opportunities.

- Funding proved to be a major obstacle in implementing many of the actions and policies of the 2008 community plan and the 2009 POST plan.

- The City’s parks and recreation impact fee was created 10 years ago, but the city has significantly increased what they provide since that time. The current POST impact fee is $1,850 per new dwelling unit constructed.
The City has completed numerous new trail segments including the Kokopelli Trail, the Colorado Riverfront Trail, Monument View, and a short section of the Lower Little Salt Wash Trail (about 10 miles of new paved trails) thanks to grants and partnerships with the Colorado Riverfront Commission, Grand Junction, Great Outdoors Colorado (GOCO), and CDOT. The City has not been able to develop the wash/irrigation canal trail system as outlined in the POST plan.

Many of the washes are in need of maintenance and there is uncertainty around who is responsible and how maintenance is provided.

The City has supported and funded regional trail projects on public lands, namely BLM lands at 18 Road and at the Kokopelli trailhead. A Fruita Trails Initiative group was recently founded as an informal group for the local mountain biking trail systems.

The Parks and Recreation department recently began initiatives around community health in partnership with the school district and Mesa County Public Health department.

Parks and Recreation is one of the city’s highest rated departments. However, staff is becoming concerned about being able to maintain facilities as programming, events, and facilities expand.

The City has a lot of big recreation projects planned for the future and needs to prioritize and budget for them in the short, medium, and long term.

The City has received a grant to support an update to the POST plan in the coming year, 2020. This plan will be known as the Parks, Health, Recreation, Open Space, and Trails (PHROST) plan.

The Fruita Community Center opened in 2011 and hosts a gymnasium, senior center, library, meeting space, pools, and fitness spaces.
Community Process and Analysis

The planning team analyzed residents’ distance to parks and the park acreage per 1,000 residents. These analyses found that most residents live relatively close to a park, but there is limited park acreage for the city’s residents. The city has 1.94 acres of parkland for a 1,000 residents, well below the standard of 4.0 set in the 2008 Community Plan and the 9.5 acres on average as reported in the 2016 National Recreation and Park Association Field Report.

The Trust for Public Land’s Parkscore analysis was used as well. Parkscore, a nationwide analysis of city park systems, found that 76 percent of Fruita’s residents live within a 10-minute walk of a park. This is well above the national average of 54 percent within a 10-minute walk. Only 3 percent of Fruita’s city land is used for parks and recreation compared to the national median of 15 percent. Map 7 identifies where parks are located and high priority areas for adding parks.

The Plan Kickoff Open House touched on topics contained in this chapter. Many attendees mentioned the walkability, recreation opportunities, outdoor recreation access, community center, and events as elements of Fruita they really value. In terms of issues, many residents marked “difficult to bike” as an issue and a small number also named “difficult to walk” and “parks” as issues. Others brought up overcrowding at the community center, crossing I-70 on foot or bike is challenging, and the lack of connections to the bike park. Many felt Fruita should be known as the recreation center of the Grand Valley.

The plan advisory committee and livability commission met to discuss the vision, goals, and policies for this chapter.
MAP 7. PARKS SERVICE AREA
VISION
The City of Fruita leads the Grand Valley in parks, health, recreation, open space and trails. The City provides unparalleled recreational programming and events, well-maintained parks and recreational facilities that are accessible to all residents, and a well-connected network of bike and pedestrian facilities. The City drives local efforts for world-class outdoor recreation opportunities and regional connectivity. The recreational programming, events, and outdoor recreation opportunities bring the community together around a lifestyle to positively impact the community’s health. The City takes initiative to protect the natural environment within and surrounding Fruita.

Goal #1.
Put on recreational programming and events that provide opportunities for residents to be mentally, physically, and socially active.

WHY?
Supporting residents active and healthy lifestyles and holding events and programs where residents can gather is a key priority for the city. However, there are concerns about accessibility, sufficient funding and facilities, and the appropriate balance of events. Many of these items will be further explored in the upcoming PHROST plan.

POLICIES
1.A Provide recreational programming and events that are accessible for all ages and financial backgrounds.
1.B Clearly communicate to the community what recreational offerings are available.

ACTIONS
1.A Explore opportunities for new event space that will enhance the appeal of Fruita for events. Ensure that the new space has connectivity to downtown and other key destinations
1.B Develop standards and solicit feedback to ensure that recreational programming meets the needs of all residents.
1.C Through the PHROST Plan, identify a funding source for recreational programming and develop a cost recovery model. Create a program pricing model for programs and events that encourages participation while achieving set cost recovery ratios. Set higher cost recover ratios for specialized/individualized programs and lower cost recovery ratios for community-based and benefit programs.
MAP 8. PARKS, RECREATION, OPEN SPACE, TRAILS, AND CONNECTIVITY
1.D Consider increasing or restructuring the POST impact fee to incorporate and provide necessary funding for recreational programming and events.

1.E Develop and provide informational resources to the community on events, programs, and facilities. This includes, but is not limited to, trail maps, activity guides, and enhanced electronic resources such as websites, social media, and interactive maps.

1.F Look for alternative locations to host programs and events. Work with schools as places for events and programming.

1.G Develop a continual vetting process for new and existing events.

1.H Analyze the capacity of Civic Center Park for events in terms of frequency and size of events.

1.I Address the limited recreational facility space for hosting and providing programming through feasibility studies of a Fruita Community Center expansion, fieldhouse, and additional athletic fields.

**POLICIES**

2.A Continue partnerships with the school district, Family Health West, and Mesa County Public Health and identify opportunities for new partners. Consider forming a coalition with those partners to tackle health issues in the city.

2.B Ensure that recreational programming is accessible to all residents (location, cost, timing, etc.)

2.C Ensure that health initiatives and other recreational programming engage all ages, especially older youth (13-18).

2.D Collaborate with the Community Alliance for Education and Hunger Relief, the Mesa County Leadership Forum on Hunger, and other partners to ensure that all Fruita residents have access to enough food for an active and healthy life.

2.E Support the Mesa County Public Health Department and its Child Care 8,000 initiative in seeking to increase the number of available spaces for childcare in the county.

**ACTIONS**

2.A Develop guiding principles, policies, and initiatives to promote health through the PHROST plan.

2.B Develop initiatives that encourage healthy habits among residents.

2.C Develop measurable goals around health through the PHROST plan.

2.D Develop pedestrian and bicycle facilities to encourage residents to walk and bike.

2.A Find a funding source for health initiatives and pursue grants to supplement funding.

**Goal #2.**

Invest in the health of the local community and make a positive impact through programming initiatives, partnerships, and infrastructure.

**WHY?**

The City of Fruita, in supporting healthy lifestyles for its residents, has recently started developing initiatives and partnerships around community health. This plan offers initial policies and actions for the City before health-related guiding principles, policies, and initiatives are fully developed through the PHROST plan. Supporting community health in Fruita extends across many of the plan topics, such as walkability and education.
Goal #3.
Enhance the city’s trail system to allow residents and visitors to walk and ride safely within the city and to surrounding trail systems.

WHY?
Fruita residents value their access to outdoor recreation and ability to walk and bike safely around the city. The city should act as a trailhead, where residents and visitors can easily walk/ride out their door to surrounding trail systems or city destinations. This has been a key focus for the city with many connectivity enhancements in the past decade. However, further enhancements are essential to plan for and implement over the coming decade. The map in this chapter showcases future trail, connectivity and recreation ideas.

POLICIES
3.A Encourage new schools to be located on well-connected parcels and develop safe routes to the new and existing schools.
3.B Continue to collaborate on regionally important trail projects with the BLM, One Riverfront, and COPMOBA.
3.C Continue to develop the primary trail system within the City of Fruita as identified on the 2009 POST plan, this plan, and the 2020 PHROST plan.

ACTIONS
3.A Develop wash and irrigation canal trails to enhance local connectivity. Work with oversight agencies to secure easements.
3.B Prioritize major trail projects through the upcoming PHROST plan (i.e., connection to North Fruita Desert Trails, bridge over I-70, wash and irrigation canal trails). Base prioritization on level of improvement to community connectivity.
3.C Improve access to Snooks Bottom and McInnis Canyon through bridges and other connectivity projects.
3.D Integrate off-street trails with on-street trails and bike routes and add wayfinding signage.
3.E If development expands at the perimeter of the city, expand the trail system to connect the new neighborhoods. Add infrastructure on State Highway 6/50 to accommodate a multi-use trail safely separated from the road.

Goal #4.
Strengthen outdoor recreation in greater Fruita through partnerships, funding, and city facilities.

WHY?
The Fruita area is renowned for its outdoor recreation opportunities. While most opportunities are outside the city limits, it is important for the city to support and maintain the opportunities for its residents, visitors, and economy. These efforts should not detract from Fruita’s community-first ethos.

POLICIES
4.A Actively partner with the BLM, USFS, CPW, COPMOBA, and local businesses to support the trail and river-based outdoor recreation opportunities on surrounding public lands.
4.B Support outdoor recreation initiatives with the potential for economic development.
4.C Fund trail development, a trail maintenance crew, and trail studies/plans for to maintain and enhance local trail systems.
4.D Make the city the trailhead for the surrounding outdoor recreation opportunities. Continue to maintain area trailheads but focus on strong connectivity to bike or walk from the city.
4.E Continue to develop partnerships to make Mountain Properties open to the public for outdoor recreation. Explore alternate opportunities to manage the Mountain Properties.
ACTIONS

4.A Formalize the Fruita Trails Initiative into an organization that works to support the trail systems and connect them to the City of Fruita.

4.B Explore a funding source that supports outdoor recreation initiatives such as a lodging tax. Continue to be creative around funding for these initiatives.

Goal #5.
Ensure the city’s parks and recreational facilities are a well-maintained, accessible resource of active and passive recreation spaces for all residents.

WHY?
Parks and recreational facilities are important spaces for Fruita residents to be active and gather. The City of Fruita is below the national standards in terms of parkland and existing facilities are overtaxed. As the city continues to develop and grow, proving sufficient parks and recreational facilities and expanding existing facilities will be increasingly important.

POLICIES

5.A Develop new neighborhood and community parks and upgrade existing to provide sufficient parkland within an easily accessible distance for all residents.

5.B Continue to encourage development to include pocket parks, open space areas, and connector/secondary trails. These pocket parks should be open for community use but maintained through the HOA, with the maintenance plan incorporated in the development review. The City will then primarily focus on community and neighborhood parks, open space, and the trail system. In the development review, ensure that the pocket parks are usable space that will be enjoyed by the development’s residents.

5.C Maintain the high quality and high citizen rating for the parks and recreational facilities of Fruita.

5.D Be proactive to acquire land as development occurs or beforehand for parkland.

5.E Develop new parks and update existing parks taking the irrigation demand and water conservation into account.

5.F Locate new parks along washes or other areas with strong connectivity to local neighborhoods and work to enhance connectivity to existing parks.

5.G Continue working with the school district to share and develop recreational spaces as needed.

5.H In the Land Use Code Update, explore adjusting the impact fee and fee-in-lieu to further support the development of parks.

ACTIONS

5.A Consider raising or restructuring impact fees in order to fund the development of new parks and the upgrading and maintenance of existing parks.

5.B Explore opportunities to expand the community center or develop a new indoor facility to meet existing and future demand.

5.C Explore opportunities for a new community park and athletic fields with lighting and a synthetic surface.

5.D Actively seek new funding sources for park development and maintenance, especially through grants.

5.E Further understand the Fruita parks and recreational needs through the public engagement process of the PHROST plan.

5.F Explore the potential of public-private partnerships, foundational support, and other donations for the development of future parks.
Goal #6.
Preserve the natural features of the city and surrounding landscape through partnerships with local land managers and organizations.

WHY?
The City of Fruita has important natural features both within and beyond the city limits. Preserving and protecting these natural features is a key responsibility of its residents. Especially for the features beyond the city limits, working with partners is essential.

POLICIES
6.A Conserve water quality, natural hydrology and habitat, and preserve biodiversity through conservation of the Colorado River, major stream corridors and washes, as well as associated wetlands, floodplains, drains, and riparian areas as important green spaces, wildlife habitat, waterway corridors, and trail linkages.

6.B Actively manage the washes by determining who at the city should be responsible for this, allocating resources, securing easements to clean up the washes, stabilizing the banks, and maintaining the washes. Work closely with RiversEdge West, Grand Valley Drainage District, and private landowners.

6.C Protect sensitive resources by preserving natural buffers from the edge of natural features or 100-year floodplain (whichever is greater). Recommended buffers include: Ponds, creeks, streams, drainages, canals, and wetlands at 50 feet; Adobe Creek, Reed Wash, Little Salt Wash, Big Salt Wash, rare, threatened, or endangered wildlife habitat at 100 feet; the Colorado River at 300 feet.

6.D Protect sensitive areas and other important resource values within Fruita’s Three Mile Planning Area. These may include:
   a. Lands that are constrained due to environmental sensitivity or geologic hazards
   b. 100-year floodplains designated by the Federal Emergency Management Agency (FEMA)
   c. Lands with important scenic values or that contribute to the visual quality of Fruita
   d. Lands with important visual quality of Fruita
   e. Rare vegetation
   f. Wetlands
   g. Severe slopes
   h. Land with important wildlife habitat or other natural value such as nesting and production areas
   i. Winter ranges, feeding areas, and concentration areas for threatened and endangered species, species of special concern, or indicator species
   j. Wildlife movement corridors
   k. Lands that have important recreational values

6.E Work closely with regional land managers (CPW, BLM, Mesa County) to preserve natural features in the lands surrounding Fruita

ACTIONS
6.A Consider implementing a drainage fee that would create an enterprise utility fund to pay for some of the policies listed under this goal.

Events in Fruita are popular and generally well attended by residents and visitors, alike.
Chapter 6
Transportation
Introduction

This chapter includes a vision as well as goals, policies, and actions to guide Fruita’s transportation infrastructure planning and implementation. The ideas contained within this chapter are developed from: conversations on gaps, safety concerns, and other pressing needs; an analysis of the existing street and bike-ped network, a review of existing area transportation-related plans; and public meetings to discuss key corridors and priorities for improvements. This chapter includes the Road Classifications and Future Transportation Map which highlight important driving and pedestrian routes around the city.

Context and Update

What has happened in the past ten years? What are the pressing issues?

- The 2013 Land Use Code Update lowered downtown parking requirements. South of I-70, the parking minimums are higher for commercial properties and are frequently exceeded.
- A 2017 study of downtown parking found that there is ample parking around downtown.
- The City completed a Pedestrian Bicycle Circulation Study in 2011 and has been able to implement many of the projects.
- Following the financial crisis and facing slow growth, in 2008, the Public Works department had a constrained budget yet still used reserves to fund projects that had a lot of momentum.
- The 2008 Community Plan Land Use Framework encouraged development in areas that required significant new infrastructure, including roadways.
- The 2008 Community Plan designated certain roadways as Enhanced Travel Corridors but did not fully define that term. No enhancements were made to those corridors.
- The City completed a Gateway Enhancements and Wayfinding Plan in 2016. The City has implemented wayfinding around the interstate interchange and the hospital/community center. Additional wayfinding signage may be needed around downtown and Little Salt Wash Park.
- Traffic is well dispersed through the City. However, as traffic increases, close attention will be paid to certain intersections to maintain traffic flow.
- A study of State Highway 6/50 found that the highway would have adequate capacity going forward. The highway does have issues at some intersections, where a turn lane may be necessary. The highway could also be enhanced through beautification projects. CDOT has a large Right-of-Way to make such changes and enhancements.
- The 2008 Community Plan named 19 Road as an enhanced travel corridor. However, the full build out of 19 Road is unlikely to happen in the next 10 years. As it builds out, it may take on a more arterial like form in the southern portion while remaining more like a rural collector in the northern portion. Managing the evolving cross-section of this road as development occurs will be important.
near the intersection of 18.5 Road and K.4 Road. Enhanced bicycle and pedestrian facilities will be needed on both roadways. K.4 Road currently has no pedestrian facilities and 18.5 does have sidewalks in some sections, but the road is not fully built out. In existing sections, residential driveways back out onto the sidewalk.

The existing I-70 interchange area is challenging for both vehicles and pedestrians/cyclists. State Highway 340 across the interstate has more traffic than it was designed for and there is little space for pedestrians and cyclists on the bridge. Vehicular circulation around the interstate is also challenging, especially towards State Highway 6/50 is hard. CDOT has not planned for new interchanges through Fruita.

The City needs to replace the bridges over Little Salt Wash and repave many road sections throughout the city. This presents an opportunity for restriping with bicycle and pedestrian accommodation.

The City adopted a Downtown Streetscape Improvements Plan in 2013. The City did improve a few blocks of Aspen Street but that was very expensive, and funding has not been available to implement other items in the plan.

The City developed a designated truck route map. Trucks are only allowed to use State Highway 6/50, 16 Road, and 19 Road.

In 2018, a study was conducted on the appropriate level of transportation impact fee for new development in the county and its municipalities. The City and county have not raised the impact fee yet and discussions are ongoing. As it currently stands, the impact fee does not fully cover the costs of improvements.

City Council has encouraged the Public Works department to prioritize maintenance of existing infrastructure over new construction. Recent new construction has been funded by grants and there is concern towards funding new projects in the future, as grants are not a consistent funding source. These new projects, once completed, will add to the City’s maintenance load as well.

The City has a long list of maintenance project but is not keeping pace with the projects at the current rate of funding.

The Fruita Trail has improved connectivity and safety for pedestrians and cyclists.

credit: Scott Belonger/Otak, Inc.
A Safe Routes to School audit was conducted of Shelledy Elementary, Rim Rock Elementary, and Fruita Middle School in 2016. The audit found that a high percentage of students received rides to school, with few students carpooling. At Fruita Middle School, near downtown, few students biked to and from school, and many students walked home but drove in the morning. Traffic around the schools is increasingly an issue, with school drop-off and pick-up times aligning with peak commuting periods. The Safe Routes to School audit suggested intersection and sidewalk improvements for the City to complete.

Community Process and Analysis

The advisory committee discussed the Future Transportation Map and other important transportation priorities. Committee members expressed that connectivity, wayfinding, and enhancements to State Highway 6/50 must be important elements of this chapter.

An open house was held where participants were asked about issues facing Fruita and areas in need of improvement. “Difficult to bike” was a top issue among participants. A moderate number of participants selected “traffic” and “parking” as issues, with very few participants selecting “difficult to walk.” Areas marked as in need of transportation improvements included the State Highway 6/50 corridor just east of Cherry Street, the intersection of 19 and K Road, and along Highway 340 near the Colorado River crossing.

The planning team analyzed the existing conditions of the city’s roadways in terms of level of traffic and bicycle and pedestrian facilities. The analysis identified key roads, sidewalks and trails that would make the city easy to get around on foot, by bike, or by car. The planning team also reviewed past transportation studies and reports to incorporate previously identified gaps and recommendations under a comprehensive vision and develop implementation strategies.

The following Road Classifications Map shows the existing road system and what is planned for. The Future Transportation Map shows the key roads towards enhancing connectivity in the City.

VISION

The City of Fruita has well-maintained and safe roadways, intersections, sidewalks and trails. It has a transportation system that balances access and mobility through multimodal improvements on existing roads as well as coordinated planning with new development. Transportation facilities contribute to the character of the community by providing inviting streetscapes, off-street connections, and attractive gateways to the community.
MAP 9. ROAD CLASSIFICATIONS
MAP 10. FUTURE TRANSPORTATION
Goal #1.
Design the city’s streets for their level of traffic, adjacent land uses, and connectivity context.

WHY?
Fruita’s grid system allows people to get around the city easily. Residents especially value feeling safe while walking and biking to schools, parks, and downtown. The following designated streets are intended to facilitate safe walking and biking, with easy vehicular travel as well.

POLICIES

1.A Downtown Enhanced Corridor - these corridors have slow speeds through traffic calming projects, easy access to downtown businesses, good sidewalks and bike facilities (Mesa St., Pabor Avenue, Aspen Avenue)

1.B Safe Route to School - this corridor along 18.5 road, includes traffic calming, good sidewalks and bike facilities (18.5 Road/Fremont Street). Many schools are along this route so it was identified as a key street for safe walking and biking.

1.C Multi-modal Corridor - These streets supports higher vehicular traffic volumes, bikes, and pedestrians, and often connect to off street trails. (Highway 340/Cherry Street, Mesa north of Ottley, Aspen west of the circle, Maple Street/17 ½ road, Pine Street/18 road, Ottley Road)

1.D Enhanced Arterial - This designation is given to Highway 6/50. It is envisioned to feature safe intersections, easy access to and from side streets, and beautification through landscaping and hardscaping.

1.E Future Collector - existing truck routes that will be built out as development occurs around it. Corridor plans should be completed for each road corridor to ensure they develop as envisioned rather than in a haphazard manner.

ACTIONS

1.A Establish minimum construction standards and cross-sections for trail and bike lanes.

1.B Conduct a circulation study of the City in light of the land use changes associated with this comprehensive plan in 2020. Incorporate new design standards and cross sections into the updated Land Use Code.
Downtown Enhanced Corridor
Angled parking may vary depending on street segment

Safe Route to School Corridor
Safe crossing every two blocks; two-way turn lane would alternate with median; left-hand sidewalk is a multi-use path
Multi-Modal Corridor

Parking may be eliminated from one side as ROW width varies

Future Collector Corridor
The 6/50 Corridor from Maple to Plum streets has great potential to transform from an auto-oriented and service-related “pass through” into a destination with a mix of uses. The visibility of the corridor from I-70 and connection to downtown is a major opportunity. Working with CDOT to make safety improvements for pedestrians and bicyclists and connecting to the trail networks will help catalyze land use changes.

**BEFORE**

**AFTER**

The future vision for the corridor allows properties to evolve and change over time. Some properties may choose to redevelop while others may not. Merging new and old is part of the desired character of the corridor.

Continue to allow parking in the CDOT right-of-way. Also allow other “non-structure” improvements to occur, such as patios, lawns, landscaping, and signage.

Connecting the trail system along 6 & 50 with a multi-use path protected from the roadway with landscaping and trees (like the pathway to the east along 6 & 50, but straight) is desired. The City should work with CDOT to develop a design and path to implementation.

Locate parking to the rear and sides of properties instead of all in front.

Create “bulb-outs” on streets that intersect with 6/50 and allow on-street parking. This helps define where parking is allowed and shortens the crossing distance for pedestrians and bicyclists. It also slows down travel speeds of cars.

The future vision for the corridor includes reusing existing buildings where feasible, while adding new structures that contribute new uses to help enliven the corridor and support downtown.

Generally, promote more pervious surfaces (less asphalt and concrete) that reduce stormwater runoff and beautify and “soften” the corridor experience.
CHAPTER 6 TRANSPORTATION

Goal #2.
Create and maintain safe routes for pedestrians and cyclists to go from their door to local destinations (school, downtown, the Community Center, local parks, Kokopelli Business Park, and local trail systems).

WHY?
Residents explicitly stated the ability to walk and bike safely to local destinations as a key community value. This goal and the subsequent policies and actions are measures the city can take towards preserving and further strengthening this community value. While residents appreciate the existing walkability and bike-ability, physical improvements and programs are necessary to create a fully connected network and encourage safe behavior from pedestrians, cyclists, and motorists.

POLICIES
2.A Encourage the provision of bicycle and pedestrian facilities in existing developments and require them to be included as an integral element of transportation plans for new developments.
2.B Support educational programs to enhance cyclist safety such as motorist awareness programs and K-12 bike education programs.
2.C Encourage off-street trails within new developments with connections to existing or proposed trails.

ACTIONS
2.A Develop wash and irrigation canal trails to enhance local connectivity. Work with oversight agencies to secure easements where development has already occurred. For new development, ensure that these easements are dedicated during the site planning process.
2.B Create policy to encourage bicycle accommodations when restriping a roadway in consideration of expected use.
2.C Consider additional measures to keep up with sidewalk maintenance such as local block-by-block beautification competitions, enforcement, etc.
2.D Add design amenities to improve the safety and comfort of all road users, with a particular focus on behaviors and attitudes that cause motor vehicle/bicycle crashes.
2.E Continue implementation of the 2011 Fruita Pedestrian and Bicycle Circulation Study.
2.F Integrate on-street trail system with off-street trail system.
2.G Explore bicycle and pedestrian improvements south of the interstate in the PHROST plan.
2.H Update Land Use Code to consider alternative street sections in conjunction with other provided amenities in development review.
2.I Maintain and update a city connections map that includes safe existing routes (off-street trails and designated on-street routes) with trail type. This would be appropriate as part of the 2020 PHROST Plan effort. Currently some routes are on transportation maps and others are on trail maps.
Goal #3.
Make Downtown pedestrian-oriented and easy for visitors and vehicles to navigate.

WHY?
Throughout the planning process, residents expressed their love for downtown and its friendly and welcoming atmosphere. They appreciated the public art, running into neighbors and friends, and the busy, active feeling of Aspen Avenue. The following policies and actions seek to preserve that experience and make downtown more conducive and pleasant to walk around.

ACTIONS
3.A Implement the Downtown Streetscape Improvements Plan. Additional actions around this plan are in Chapters 3 and 4.
3.B Implement parts or all of the 2016 Gateway Enhancement and Wayfinding Plan.
3.C Add wayfinding signage downtown and on designated bicycling and walking routes through the City to lead to destinations and connect the on and off-street networks.
3.D Explore parking solutions to support a park once strategy and pleasant walking experiences in downtown (i.e., fee-in-lieu, shared parking lot).

Goal #4.
Support safe and efficient circulation through the city from I-70 and along State Highway 6/50.

WHY?
The two major transportation corridors of Fruita, I-70 and State Highway 6/50, currently present challenges to circulation for residents and visitors. For pedestrians and cyclists, crossing I-70 along Highway 340, the only option, is dangerous. North of I-70, it is not straightforward to get from Highway 30/Cherry Street to State Highway 6/50. Access to Highway 6/50 is difficult from many of its cross-streets and the streetscape is lacking. During the planning process, residents frequently brought up improving Highway 6/50 and the interstate interchange area as community priorities.

POLICIES
4.A Collaborate with CDOT on future planning, including upgrades to the I-70 interchange and possible future interchanges, State Highway 6/50 access control.

ACTIONS
4.A Explore a bicycle/pedestrian overpass over I-70, either near Highway 340 and/or near the High School.
4.C Enhance the pedestrian/cyclist facilities on the current Highway 340 bridge over the interstate.
4.D Create a State Highway 6/50 Corridor Plan that includes how to better interface with the I-70 interchange, streetscape enhancements, and access and intersection improvements.
Goal #5.
Maintain existing transportation infrastructure and services. Implement new transportation infrastructure, as appropriate.

WHY?
The city has both a long list of deferred maintenance and new infrastructure projects on the horizon. In recent years, limited funding has made completing maintenance projects and implementing new projects and plans challenging. The following policies and actions are strategies to allow the city to provide well-maintained and new transportation infrastructure.

POLICIES
5.A Continue to monitor traffic volumes and add traffic control devices as necessary.
5.B Work through deferred maintenance projects to be able to be more proactive with respect to maintenance.
5.C Continue to support the Grand Valley Transit dial-a-ride service for seniors in Fruita.
5.D Continue to support the Grand Valley Transit Fruita route and look for ways to encourage ridership.

ACTIONS
5.A Restructure the Transportation Impact Fee to provide adequate funding for transportation impacts associated with development.
5.B Examine the Gateway Plan, Bicycle and Pedestrian Circulation Study, and Downtown Streetscape Improvements Plan to identify small project phases that can be implemented as funding allows.
5.C Update the Land Use Code to encourage new development in areas with fewer road construction demands.
5.D Use the PHROST plan to identify and prioritize off-street connectivity routes.
5.E Update Land Use Code to require EV charging stations at larger commercial businesses.
Roundabouts, like the one at Circle Park, help improve traffic flow.
Chapter 7

Services and Infrastructure
Introduction

This chapter includes a vision as well as goals and policies to address services and infrastructure within and surrounding Fruita. The ideas contained within this chapter were developed from conversations with relevant departments and service providers, reflections on past and current opportunities and challenges, and public meetings to vet the goals and policies contained within.

Context and Update

What is different now than 10 years ago? What has been accomplished? What has changed? What worked and what didn’t?

- A new wastewater treatment plant was constructed on the west side of the city. However, development pressure is greatest on the east side. A new trunk line was completed eastward to serve the Iron Wheel development and other developments along 19 Road.
- City departments collaborate well with each other and regional partners (CPW, Lower Valley Fire District, BLM, etc.).
- Current impact fees are higher for residential development than commercial; however, this has not spurred significant commercial development.
- The Public Works department upgraded electrical wiring downtown to limit the need for generators during events.
- The Lower Valley Fire District works closely with the City and is hoping to achieve a Class 3 ISO rating.
- Maintaining the mountain water system is becoming increasingly expensive for Public Works.
- After the 2008 recession, the Public Works department had a constrained budget and used reserves to fund the projects with a lot of momentum.

Community Process and Analysis

The planning team met with the city Public Works Department, Mesa County, Lower Valley Fire District, and the Fruita Police Department to discuss infrastructure and service needs in the area. An audit of the 2008 plan was completed to bring relevant goals and policies forward into this plan while leaving irrelevant or completed goals out.

- Fruita is considered a very safe community and it is why many people choose to live here.
VISION
Fruita provides efficient and effective public services to its residents and businesses. Service providers and agencies both within the city and beyond its borders collaborate towards regional goals. Infrastructure is planned in accordance with the city’s land use and transportation goals and policies.

Goal #1.
Provide services efficiently to residents through collaborations with local entities and regional partnerships (Grand Valley Irrigation Company, Lower Valley Fire District, Ute Water Conservancy District, Mesa County etc.)

WHY?
The community values that Fruita provides quality services efficiently to its residents and businesses. However, the city is not responsible for many of these key services (i.e., water, fire protection, etc.) and must work with the local entities and other regional partners that provide those services.

POLICIES
1.A Continue to seek ways to capitalize on the mountain water system and have it pay for its maintenance. Consider fee-based recreation or irrigation options.

1.B Maintain the irrigation distribution system and expand where appropriate in collaboration with the Grand Valley Irrigation Company.

1.C Encourage the connection of neighborhoods to centralized water and wastewater providers. Do not encourage separate metro districts that provide their own services.

1.D Maintain long-term infrastructure expansion plans, which will indicate where growth can be most efficiently accommodated and what the associated costs are.

1.E Participate in conversations with regional partners (water district, fire district) to advocate for Fruita’s needs and to collaborate on regional issues and solutions.

Goal #2.
Require new developments support the efficient provision of infrastructure and services.

WHY?
The primary goals of this plan are to promote efficient development and infill in order to keep Fruita from sprawling, especially eastward towards Grand Junction. Providing services to new homes and businesses in existing neighborhoods and to nearby new neighborhoods is much less expensive for the community than providing services to lower density sprawling neighborhoods.

POLICIES
2.A Encourage developers and landowners to landscape with low-water plants and to develop sustainable, energy-efficient buildings.

2.B Ensure development impact fees are adequate to support the community’s need for upgraded infrastructure.
2.C Do not provide infrastructure to development beyond the Urban Growth Boundary (UGB). Collaborate with Mesa County to keep development beyond the UGB at a low density that will not need urban-level services.

2.D New developments within the UGB should demonstrate the provision of adequate infrastructure during the subdivision and site plan review process.

2.E Ensure that new development pays its own way and does not burden the existing community with additional capital or operating costs. Ensure that new annexations at the city’s edge share appropriately in the costs of connecting all utility, park, drainage, pedestrian and road systems.

2.F Consider shouldering more of the infrastructure cost of inholding annexations that are proposed to be developed at the appropriate density as recommended by the Future Land Use Map (FLUM) as a way to encourage infill.

2.G Avoid “leapfrog” developments that leave discontinuous street and utility systems. Consider annexation proposals on the basis of the logical and cost-effective extension of utilities, pedestrian connections, parks, drainage and road systems. Also consider the fiscal burden of the annexation in terms of major capital investments that would be needed by the city (wastewater, roads).

Goal #3.
Keep existing infrastructure well-maintained by prioritizing maintenance projects over new infrastructure.

WHY?
The city has both a long list of deferred maintenance and new infrastructure projects on the horizon. In recent years, limited funding has made completing maintenance projects and implementing new projects and plans challenging. The following policies and actions are strategies to allow the city to continue to provide well-maintained infrastructure, with new infrastructure added as appropriate.

POLICIES
3.A. In all city department planning, fund maintenance in the short, medium, and long term as much if not more than budgeting for new project.
Chapter 8
Education, Arts, and Historic Preservation
Introduction

This chapter includes a vision as well as goals and policies to address education, the arts, and cultural resources within the City of Fruita. The ideas contained within this chapter were developed from conversations with various stakeholders in the community, reflections on past and current opportunities and challenges, and public meetings to vet the goals and policies contained within.

Context and Update

What is different now than 10 years ago? What has been accomplished?

- Pabor Day and the Fruita History Fair are an annual celebration, begun in 2013, to inform residents and visitors about the city’s past.
- The Historic Preservation Board has inventoried many of the historic buildings around Fruita, with the exception of downtown buildings.
- Funding has proved a barrier to the preservation and/or restoration of many of Fruita’s historic buildings.
- The Arts and Culture Board was founded in 2008 to create and enhance art and culture in the City of Fruita. The board began as an advisory board but has become a working board in order to raise funds for the arts in Fruita. The board primarily raises funds through the annual Arts Stroll.
- The board works to bring the arts, in all forms, to the residents and visitors of Fruita and support the local arts community. The board is leading initiatives around murals, art education scholarships, and adding artwork at the Community Center and other local buildings.
- The City has installed public art on Aspen Street in conjunction with other streetscape improvements and as funds become available.
- The grain elevator was painted in 2016 to serve as a gateway into Fruita.
- The new Community Center has become a space for after school enrichment and senior programs.
- Arts education programs in the city are relatively limited but expanding. The City is starting to offer programs and there may be opportunities to expand school students’ participation in the City arts offerings.
- There are limited public venues for the performing arts in Fruita.
- The schools in Fruita are highly regarded but also overcrowded. Fruita’s schools serve students from the city and the surrounding communities.
- An increasing number of Fruita school students are on free or reduced lunch.
- The school district is building a new elementary school in Fruita near the intersection of K.4 Road and 18.5 Road.
- The Mesa County Regional Transportation Office and City of Fruita conducted a “Safe Routes to Schools” audit of Fruita Middle School, Shelledy Elementary, and Rim Rock Elementary in 2016. The audits identified walk routes and students’ frequent mode of transit to school, surveyed parents, and suggested solutions. The audits found that a high percentage of students ride to school in a family vehicle typically due to distance and traffic along the route.
- The Fruita Youth Action Council was formed to provide youth input on community issues and programming, support area schools, and promote activities, programs, and events among youth. The council also advises on the Fruita Youth Initiative, a new community effort to decrease youth substance use and promote mental health awareness.
Community Process and Analysis

Representatives of the Arts and Culture Board, Historic Preservation Board, and the education community were actively involved in the planning process. Each group reviewed the 2008 plan, described what has changed, and provided current priorities and funding needs.

VISION

Historic preservation, the arts, and educational opportunities enrich the lives of Fruita residents of all ages and preserve what makes Fruita special: its landscape, family-friendly community, artistic talent, and heritage.
**Goal #1.**
Keep Fruita’s history alive through the preservation of historic structures and education to teach residents and visitors about the area’s past. Identify new funding sources towards historic preservation and education.

**WHY?**
Honoring the past is in Fruita’s motto. The city has many historic structures and a rich history to share with residents and visitors. These policies and actions are intended to help preserve and restore historic buildings and support educational opportunities related to Fruita’s history.

**POLICIES**

1.A Ensure that the updated design standards in the Land Use Code support architecture and development that would be compatible with Fruita’s historic structures and character.

1.B Provide incentives for the restoration of historic buildings, through the use of grants and other funding sources.

1.C Prioritize and provide funds for historic restorations that positively contribute to Fruita’s character such as Circle Park or the downtown core.

1.D Promote and educate visitors about Fruita’s history and historic resources. This includes events, interpretive signage and walking tours, and supporting new and existing museums.

**ACTIONS**

1.A Explore the creation of a historic district to allow for board review of restorations of Fruita’s historic buildings and projects adjacent to historic sites in order to maintain the character.

1.B Explore additional funding sources to facilitate restoration projects and incentivize re-use over teardowns, such as a lodging tax.

1.C Utilize the historic preservation board to inventory downtown historic buildings. Explore grant opportunities to conduct a full assessment of downtown structures.

1.D Develop a cultural/historic tourism brochure and webpage that promotes cultural and historic tourism in the area.

1.E Nominate properties for the local, state, or national historic register.

1.F Partner with public and private organizations that could assist in identifying and preserving Fruita’s historic structures. Potential organizations include Colorado Historical Society, Colorado Historical Foundation, Colorado Preservation, Inc., Colorado Archaeological Society, or the Colorado Council of Professional Archaeologists.
Goal #2. Celebrate the artistic talent and heritage of the community through public art, performances, educational programming, and festivals.

WHY?
Fruita has a talented local arts community and a rich cultural heritage to share with residents and visitors. The following policies and actions seek to provide greater financial support, to enhance the visibility and accessibility of the arts, and to engage residents in arts programming.

POLICIES

2.A Include public art funding in streetscape and new facility projects.
2.B Engage the Arts and Culture Board and the City to work on public art installations and future maintenance.
2.C Display art and support artists whose work celebrates the community identity, scenery, and city heritage (i.e., dinosaurs, agriculture, recreation).
2.D Work with the school district to support arts education in schools and explore opportunities to include students in art programming and installations around the city.
2.E Work with the Parks and Recreation department on arts programming for residents of all ages.
2.F Work to expand fundraising for the arts in Fruita through grant applications, arts and culture board fundraisers, foundations, and a dedicated funding source.
2.G Provide incentives and encourage collaboration among businesses and private organizations to use existing facilities for events and educational programming.

ACTIONS

2.A Add public art across the city, including extending art south of the interstate. Key focus areas include the SH-340 roundabout, Welcome Center, the Dinosaur Journey Museum, and the bike paths.
2.B Explore opportunities to better integrate local art into existing festivals and for new arts-related festivals and fundraisers.
2.C Explore the feasibility of a dedicated community space for visual and performing arts with spaces for classes, studios, display, and indoor events.
2.D Inventory and publicize the public art and art events around the city online and through brochures.
2.E Explore a requirement in the Land Use Code for public art in larger commercial and residential developments.
2.F Explore obtaining Colorado Creative District Certification from Colorado Creative Industries (CCI) for an area(s) of Fruita that meets certification guidelines.
Goal #3.
Support excellent school education and educational facilities in Fruita that integrate with the community

WHY?
The schools in Fruita are highly regarded and a reason many people choose to move to Fruita. The city must work with the district to maintain the high quality of education. Given the schools’ desirability and potential population growth in the area, new schools may be necessary. These schools should be located carefully and easy to walk and bike to. In addition, school recreation facilities present a key opportunity for the city Parks and Recreation department.

POLICIES
3.A Encourage the school district to improve the education system by supporting a high level of education programs, staff retention, training, and citizen involvement.

3.B Support the school district in improving and expanding Fruita’s schools as necessary to keep pace with the growing student population and provide high quality facilities.

3.C Work with the school district to select appropriate locations for new schools in Fruita. New schools should be located near residential neighborhoods and with the potential for multi-modal connectivity.

3.D Provide appropriate bicycle and pedestrian facilities and safety features to support walking and biking to new and existing schools.

3.E Work with the school district to develop school recreational facilities that can meet the needs of the city’s parks and recreation department and departmental programming.

Goal #4.
Provide educationally enriching opportunities for residents of all ages.

WHY?
The following policies for lifelong learning support high quality of life, community engagement, and economic development for the city. Early childcare opportunities improve long-term educational attainment and encourage greater parental participation in the workforce.

POLICIES
4.A Continue to provide educational programming through the senior center.

4.B Hold programming to support the health and wellbeing of Fruita’s youth through the Youth Initiative and Youth Action Council.

4.C Offer educational programming to make Fruita’s recreational and cultural resources accessible to residents of all ages (i.e., learn to mountain bike, archaeological programs).

4.D Support ample, affordable early learning and childcare centers for city residents.
Chapter 3: Land Use, Growth, and Community Character DRAFT

Introduction
This chapter includes a vision as well as goals and policies that will guide Fruita’s growth, development, land use and community character in the future. The ideas contained within this chapter were developed from: conversations reflecting on lessons learned in the last ten to twenty years, an analysis of existing land uses and market conditions, and public meetings discussing the desired character for Fruita and how it should grow and change in the future. This chapter includes the Future Land Use Map (FLUM), informed by core concepts that are meant to guide Fruita’s future growth.

Context and Update
Every land use plan is a product of what has happened in the past – where new development has occurred and how much has occurred, what type and character of buildings have been built, how they are used, and where they are located. This section is meant to set the stage for Fruita’s future by reflecting on the lessons learned from the past.

- Very little housing growth has occurred, but trends show that development is picking up again. From 2010 to 2018, on average, Fruita permitted 62 new residential buildings per year. In 2018, the city permitted 95 residential buildings, a 98% increase over the previous year.
- Much of the residential growth that has occurred has been single-family residential. From 2010 to 2018, there was an increase of 464 single-family residential units. Comparatively, there are 27 fewer attached (2-4 unit) housing units, 53 additional multifamily (5+ units) housing units, and 49 fewer mobile homes. Single-family housing units make up 81% of total housing in Fruita.
- Very little growth has occurred in the downtown. Most of the structures in this area were built prior to 1970. There have been some recent renovations within downtown and a few new structures in the last few years. Many single-family home subdivisions were built at the city’s edge during the 1990s and early 2000s.
- The Grand Valley is growing, with Fruita only taking up a small share of that growth. From 2010 through 2018, most of Mesa County’s population growth - nearly 90 percent – has occurred in Grand Junction and unincorporated areas of the county. Fruita’s population growth represents about 9% of the county’s growth.
- Rigid design standards implemented after the previous comprehensive plan, while intended to preserve downtown character, have restricted development and redevelopment in the Downtown Mixed Use (DMU) zone.
- The Commercially zoned area on south side of I-70, known as “Kokopelli” has filled out over time and most parcels are occupied with businesses.
- There is a vibrant downtown with more businesses than were there ten years ago. The streetscape along Aspen Avenue was upgraded by the city and now includes bulb-outs, wider sidewalks, and functional public art such as bike racks, trash cans, and benches.
- A new zoning district, CMU, was created out of the last plan. There are very few developments that have gone forward in this zoning category. It hasn’t had the desired effect of creating small neighborhood commercial centers. It is confusing for developers to navigate the development process in this zone.
• There has been good balance of residential development and commercial development over the last ten years. With Grand Junction as a nearby commercial center, the development pressure in Fruita is primarily for housing, not for retail or office space.

• Affordable housing is becoming an issue as housing prices rise. Median housing prices have gone from $247,865 in 2016 to $328,048 in 2019. There are very few options for those looking to rent, live in smaller houses, or live in multifamily dwellings.

• Tourism in both Fruita and the Grand Valley region has increased – drawing visitors, second homeowners, and short-term rental investors. These trends are starting to affect the character of the community and the real estate values.

• The State Highway 6/50 corridor continues to be an unattractive gateway into Fruita.

• Fruita adopted the 2015 Mesa County Hazard Mitigation Plan as the multi-hazard mitigation plan for the City of Fruita. The plan identified floods and wildfires as high level hazards for the city of Fruita.

Community Process and Analysis

Public Engagement
Community engagement surrounding this topic was robust. The FLUM, and the goals and policies in this chapter were discussed at length, vetted by various groups, and tackled from different angles.

• Three Advisory Committee meetings focused on land use (June 13, June 20, and September 12, 2019). The first one was to discuss ideas and considerations for Fruita’s growth. The second meeting was to provide feedback on the draft chapter and FLUM. The main themes were to: keep a rural edge so that Fruita is separate from Grand Junction; protect and enhance downtown as the heart of the community; avoid sprawl, especially eastward towards Grand Junction; and to add housing diversity.

• An Open House was held on May 23rd, 2019 where participants were asked where Fruita should and shouldn’t grow, where the city should be improved, and where it felt you “arrived” in Fruita. Participants were concerned about growth at the northern and eastern edges of the city and wanted to promote growth downtown, in the commercial area south of I-70, and in the industrial wedge between I-70 and State Highway 6/50 heading westward. The areas most in need of improvement were the State Highway 6/50 corridor.

• A Draft Plan Party Open House was held on October 3rd, 2019. This event shared the draft Future Land Use Map, and goals, actions and policies for land use, growth and community character. A draft Downtown Subarea map was revealed with activities for participants to choose what housing types were appropriate for each subarea and whether they agreed with the future direction of each subarea.

• A Community Character Workshop was held on August 22, 2019. Members of the Fruita in Motion Advisory Committee, Planning Commission, City Council, and the Downtown Advisory Board were invited to participate. The purpose of the workshop was to understand the constraints of the existing land use code and design standards, envision a future character for the downtown, and to define where the boundaries of downtown should be.
Land Use Analysis

- The observed building density of built-out neighborhoods was compared to what is permissible by existing zoning standards in the Land Use Code at the time this plan was written. 2019DMU densities are well below the zoning maximums with 3.8 buildings/acre observed, compared to the 12 dwelling units/acre permitted. Residential densities in the community residential (CR) zone district are relatively in line with the established maximum, at 3.62 dwelling units per acre compared to the 4-6 units allowed. Beyond the community residential, the other zoning districts tend to be very low density, well below their maximums.

Table X. Observed Residential Densities under 2019 Land Use Code

<table>
<thead>
<tr>
<th>Zone District</th>
<th>Zone District Name</th>
<th>Maximum Residential Density allowed by zoning</th>
<th>Observed Densities</th>
</tr>
</thead>
<tbody>
<tr>
<td>AR</td>
<td>Agriculture Residential</td>
<td>0.1 du/acre</td>
<td>Not enough data</td>
</tr>
<tr>
<td>RE</td>
<td>Rural Estate</td>
<td>0.3-0.5 du/acre</td>
<td>0.3 bldgs/acre</td>
</tr>
<tr>
<td>RR</td>
<td>Rural Residential</td>
<td>1-2 du/acre</td>
<td>0.13 bldgs/acre</td>
</tr>
<tr>
<td>CR</td>
<td>Community Residential</td>
<td>~4-6 du/acre based on min lot size</td>
<td>3.62 bldgs/acre</td>
</tr>
<tr>
<td>LLR</td>
<td>Large Lot Residential</td>
<td>3 du/acre</td>
<td>1.39 bldgs/acre</td>
</tr>
<tr>
<td>SFR</td>
<td>South Fruita Residential</td>
<td>2-3 du/acre</td>
<td>0.28 bldgs/acre</td>
</tr>
<tr>
<td>DMU – Core</td>
<td>Downtown Mixed Use - Core</td>
<td>12 du/acre</td>
<td>3.8 bldgs/acre</td>
</tr>
<tr>
<td>DMU – Outside Core</td>
<td>Downtown Mixed Use – Outside Core</td>
<td>12 du/acre</td>
<td>3.8 bldgs/acre</td>
</tr>
<tr>
<td>CMU – Comm</td>
<td>Community Mixed Use Commercial Development (including Mixed Use Buildings)</td>
<td>2-5 du/acre</td>
<td>1 bldg total observed</td>
</tr>
<tr>
<td>CMU – Res</td>
<td>Community Mixed Use Residential Development</td>
<td>2-5 du/acre</td>
<td>Not enough data</td>
</tr>
<tr>
<td>GC - NR</td>
<td>General Commercial – Non-Res</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>GC – MF</td>
<td>General Commercial – Multifamily Residential</td>
<td>Depends</td>
<td>Not enough data</td>
</tr>
<tr>
<td>I</td>
<td>Industrial</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>MP</td>
<td>Monument Preservation</td>
<td>1 du/2 acres</td>
<td>Not enough data</td>
</tr>
<tr>
<td>CSR</td>
<td>Community Services Recreational</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>PUD</td>
<td>Planned Unit Development</td>
<td>Depends</td>
<td>0.71 bldgs/acre</td>
</tr>
</tbody>
</table>

Note: Observed densities are based on residential buildings, while the residential densities are based on dwelling units. Given that most residential buildings in Fruita are single family homes, it is expected that real densities, in terms of dwelling units, would be slightly higher.

- The planning team calculated the capacity for new housing within the city limits and within the Urban Growth Boundary (UGB) boundary from the acreage of vacant parcels (as recorded in the county GIS files). Within the city limits, there are almost 600 vacant acres, offering almost 3,000 potential dwelling units if developed at 5 dwelling units/acre. Including land up the previous UGB, there are over 2,600 vacant acres, for potentially over 13,000 housing units at 5 dwelling units/acre.
The following map shows existing land uses within the city limits. Commercial uses are concentrated in downtown, the Kokopelli Business Park, and along the State Highway 6/50 corridor. The golf course is also classified as commercial. Residential development extends outward from the commercial areas, largely to the north west and east of downtown. Condos, duplexes, triplexes, and multi-family are scattered throughout the residential areas but are few and far between. Agricultural lands exist on the outskirts of residential development and industrial lands are located on the western edge of the city. Exempt properties, largely parkland other public institutions are well dispersed through the city. In downtown, the land area is 51% commercial and 49% residential.

The following map shows the city’s built-out parcels by year of construction. Early development largely occurred in the downtown area, with development emanating outward from there over time. 2001-2010 was a major decade for residential growth to the northwest, north, east, and south. Minimal development has occurred since 2010, with small developments constructed on the edges of the city.
The planning team conducted an audit of the downtown design standards to understand how existing development aligned with those standards and the opportunities and constraints of the standards going forward.

- The following map shows lot coverage in the downtown area. High lot coverages are allowed in the existing LUC (90% in DMU core, 80% in GC, and 60% in DMU outside the core). However, lot coverages are typically well below those maximums except along Aspen Street east of Circle Park. Of residential parcels, 97% have under 60% lot coverage, with the vast majority under 25%. Commercial developments also tend to have a low lot coverage percentage, with almost 50% below 25% coverage.
The following map shows lot sizes in the downtown area. Most residential lots in the downtown are between 3,000 and 7,000 square feet. Duplexes and multifamily units are not allowed on those lots, with duplexes requiring 7,500 square feet and multi-family requiring 10,000+ square feet. Only 26 percent of lots are above 10,000 square feet. The average residential lot is 0.16 acre, typically allowing for one to two units per lot. The commercial lots in the DMU core are either modest size (3,000 to 7,000 square feet, or 38%) or larger (above 10,000 square feet, or 44%). With an average lot size of 0.34 acre, four units could typically be included per lot for a multi-family development.
The following map shows the allowed building heights in Fruita. At present, 35 feet tall buildings are allowed in the DMU, CMU, and GC districts, with five stories allowed in DMU core if it is residential over commercial and not within 100 feet of residential. As shown on the map, there are limited places where five stories would be permissible. There has not been significant interest in constructing taller buildings in downtown Fruita and the tallest building in downtown today is about 30 feet.

The following massings show allowed building types in Fruita based on the design standards and identify potential issues.

- In the DMU core, five stories are allowed, with a third-story setback required, creating a “wedding cake effect” that limits creativity. A setback is not required and along a narrow sidewalk, that can lead away from “pedestrian-friendly” design. With a maximum density of 12 dwelling units/acre, it would be difficult to build to five stories and utilize the lot.
The model shows a DMU core structure in a transition area, where a five-story building feels out of place next to smaller residential units.
• Conclusions:
  o The current build-out of residential densities well below the densities allowed for and intended by each zoning category contributes to an inefficient development pattern. City service provision (sewer, roads, etc.) is more fiscally prudent at higher density levels. Especially in the DMU area, more dwelling units/acre would create more housing that is within walking distance of shops, restaurants, parks, and civic spaces.
  o The vacant parcel analysis shows that there is more than enough land within both the existing city limits and the UGB for Fruita to “growth from within” rather than continue to expand beyond its borders.
  o The existing land use analysis shows the core commercial areas in the center of the city surrounded by primarily single-family residential neighborhoods and agricultural uses on the outskirts. The main ideas in this plan are not intended to change this pattern, but to enhance and modify the land uses that currently exist.
  o The map showing the age of all buildings within the city shows that very little development has occurred in the downtown since the 1970s. To ensure that Fruita continues to be vibrant, encouraging and allowing new development redevelopment in the downtown is essential.
  o The analysis of lot coverage shows that buildings within the DMU could expand their lot coverage under the existing code. This means there is potential for additional residential units or commercial space through redevelopment or upgrades to existing buildings.
  o The lot size requirements for various types of development make it hard to build housing types other than single-family homes unless it is on a very large lot. This plan encourages a diversity of housing options. Changes to the Land Use Code to allow different housing types on various lot sizes will help remedy this issue. Set-back requirements and other dimensional standards should be re-examined.
  o Even though it is allowed by code, there are no buildings in the DMU over 30-35’ tall. Other constraints in the code such as dwelling unit densities and mixed-use requirements (residential over commercial) may be responsible for this. Perhaps other criteria (form, design, etc.) should be substituted for height restrictions in the 2020 land use code update.
  o The planning team analyzed conceptual buildings that meeting the existing Level 2 design standards. The allowed buildings do not necessarily fit with the desired character for Downtown Fruita. A re-examination of building types for the downtown both in this plan and the 2020 Land Use Code update will help resolve this issue.

Vision

Fruita is a distinct city within the Grand Valley. It is an efficiently laid-out community with small-town character situated among agricultural lands and a breathtaking desert landscape. It has a thriving downtown vibrant with businesses, residents, and civic gathering spaces. Surrounding the downtown are well-connected neighborhoods that provide a variety of housing sizes, types, and styles.
Future Land Use Map (FLUM) and Future Transportation Map (FTM)
The Future Land Use Map provides the basis for guiding the type, intensity, and location of different land uses within the current and future city limits. It is a spatial representation of the concepts and ideas discussed throughout the planning process. The goal of this map is to turn the Community Values (from Chapter 1) and the Land Use Vision for the Future into changes on the ground. It will lay the groundwork for future neighborhoods, a thriving downtown, a rural city edge, and a revitalized State Highway 6/50 corridor. Recommendations for potential re-zonings or changes to the land use code within existing zoning categories may follow from the implementation of this Future Land Use Map.

The Future Transportation Map complements the Future Land Use Map by highlighting specific road corridors that will need to be improved in the future to enhance circulation, create safe walking and biking routes, and supplement the land use policies and core concepts contained in this chapter.

Core Concepts of the Future Land Use Map and Land Use Policy

- **Edges.** An urban-rural edge defines Fruita as a freestanding community separate from Grand Junction. Edges discourage sprawling growth, encourage the preservation of rural areas, and allow for a more efficient use of infrastructure and urban services. Undeveloped parcels within the edge are encouraged to develop at higher densities than beyond the edge where rural densities are desired. An Urban Growth Boundary (UGB) depicts where moderate density development ends and rural density development starts.

- **Corridors.** Roads, sidewalks and off-street trails contribute to the sense of small-town character and a high quality of life by ensuring safe travel throughout Fruita. Recognizing that land use and transportation policies have a strong connection to each other, the Future Transportation Map identifies transportation corridors that have different priorities: Downtown Enhanced, Multi-Modal, Safe Route to School, and Enhanced Arterials. Each corridor type is chosen due its surrounding land uses, destinations along the corridor, and its existing ROW width. This plan also identifies high priority future roadways (such as Future Collectors) that will need to be completed as Fruita grows and neighborhoods continue to develop at the city’s edge.

- **Downtown Flexibility.** Very few buildings have been built or parcels redeveloped downtown since 1970. The existing design standards are onerous to development. Creating more flexibility in what types of building forms are allowed may spur both development and redevelopment, encouraging new businesses and homes downtown while maintaining community character.

- **Infill.** The Future Land Use Map prioritizes infill over sprawling residential development at the edge of the city limits. The policies in this plan aim to spur residential development within the existing city limits and UGB. It aims to transform the State Highway 6/50 corridor by allowing and encouraging multifamily housing on parcels and blocks adjacent to this corridor.

- **Strengthen Existing Commercial Areas.** During the public process, many expressed a strong desire to not let commercial sprawl occur between Fruita and Grand Junction, and rather to focus on the existing commercial areas in the center of the city. The market analysis shows that there isn’t a huge need for additional commercial space within Fruita. Therefore, the policies in this plan aim to support the existing commercial areas and the businesses within those areas.
Land Use Category Descriptions for Future Land Use Map

Downtown
The Downtown land use category contains a mix of building types and uses. The intent is for the area to be a vibrant, pedestrian-oriented commercial and residential area and act as the civic heart of the community. Mixed-use development, such as commercial on the ground floor and residential above the ground floor, is encouraged within this area. Or alternatively, a block could contain commercial uses next to residential uses. Rather than have a maximum density allowed for this area, design criteria, use, and urban form should be considered instead, with dense housing (up to 12 units per acre). Allowing a mix of housing sizes, types, and styles encourages keeping Fruita’s “funky” character and while giving flexibility to builders. Inviting streetscapes and multi-modal corridors are a priority in this area to encourage walking and biking to and from downtown destinations.

R 4-8 (Residential)
The R 4-8 Residential land use category is intended for undeveloped areas where public infrastructure and services are available and proximal. This land use is also recommended for developed or semi-developed areas that are built out at a minimum of 2 units per acre. In areas that are currently built out at below the minimum density of this zone, it is expected that the minimum density (4 units per acre) is achieved when redevelopment occurs. This plan recognizes that many already-developed areas will remain in their current form for decades to come. However, there are still re-development opportunities throughout the city. In areas designated as R 4-8, there should be a clear and easily recognized pattern with a regular order to the lots and a recognizable geometry to the spaces between buildings. Innovative neighborhood designs in this land use category are encouraged. Neighborhoods in this area can be developed up to 8 units per acre using a density bonus program in order to incentivize developers to provide amenities such as parks and trail connections and different types of housing. Rather than a complex bonus density program to get up to the maximum allowed density, the new Land Use Code should outline the requirements so that up to 8 units/acre can be done as a use-by-right.

R 2-5 (South Fruita Residential)
The R 2-5 Residential land use category is intended for residential neighborhoods south of I-70. Much of this land is already built out at 1-4 units per acre. Being next to the river, some of this area is in the 100-year floodplain and not suitable for higher density development. Additionally, the access to the area from the rest of Fruita is constrained to Highway 340 and a frontage road that crosses under I-70 at 20 Road.

Rural Residential
The Rural Residential land use category is intended to retain rural character outside of the Fruita city boundary. This designation also functions as a transitional area between increased development and open and resource lands. Continued use of these areas for agriculture is encouraged. The recommended gross density (1 unit per 5-10 acres) can be flexibly applied to result in a variety of lot sizes, with the ultimate goal of retaining some larger parcels for resource preservation or agricultural uses. City sewer will not be provided to these lots. At the recommended density, should these areas be developed in the far future, it will be easier to redevelop than a more sprawling pattern of 1 to 2 units per acre. Clustering-type developments are not encouraged in this land use category.

Monument Preservation
Do we want to add another category for the very southern end of the city (see FLUM comments)
Industrial
The purpose of this land use category is to encourage non-polluting industrial, manufacturing, warehousing, and research and development activities designed to meet acceptable state and locally established standards for noise, dust, effluent (e.g., sewage pre-treatment), odor, and other impacts typically associated with industrial uses.

C-1 (Commercial)
This land use category is intended for land uses that are compatible with the future vision for the State Highway 6/50 Corridor as discussed in this plan. As a heavily traveled corridor for residents, local-serving businesses such as restaurants, retail sales and services are encouraged. Multi-family residential is also encouraged in this zone, especially on side streets adjacent to the highway corridor. Allowed lot sizes may be smaller than the C-2 category with lower parking requirements. Maintaining walkability and safe bicycle access while also controlling vehicular access from Highway 6/50 is a key consideration for lots in this area. For lots adjacent to the highway itself, an attractive frontage will help improve the character of this corridor.

C-2 (Commercial)
This land use category is envisioned for commercial uses that may not be as compatible with Downtown Fruita. Hotels, offices, restaurants, and retail are encouraged in this area. With good I-70 access, this area is envisioned as serving both residents, tourists, and pass-through traffic. Lots in this area may be larger than in C-1 and have more parking available.

Community/Recreation
This category includes schools, parks, and the Community Center. It also includes state parks and preserved areas that are located within the city limits but are controlled by state or federal agencies.

TBD “To Be Developed” Innovation/Flexibility Zone
This category is currently zoned industrial but has close proximity to both downtown and commercial areas. It has a recently completed paved trail that runs through it, connecting the downtown area and northern nearby neighborhoods to the Colorado River and recreation opportunities on the south side of the highway. The area still has many barriers to development such as limited road access. It may take a large master development in order to overcome the cost of these barriers. Live/work space and light manufacturing/retail co-spaces are some of the ideas imagined for this area. Innovative multi-family residential could also be appropriate in this area. This area could be considered for multiple types of underlying zoning to give it maximum flexibility for development.

Goals
#1. Remain a “freestanding” community within Mesa County, with distinct municipal borders and a clear separation from other communities in the Grand Valley.

Why? A distinct border contributes to Fruita’s identity as a small town separate from other communities in the Grand Valley. An “edge” where one side is more developed, and the other side is more rural allows for a clear understanding of where development is appropriate and where agricultural lands, open space, and preservation are prioritized. Additionally, a boundary contributes to more efficient development, directing growth to where there is already transportation infrastructure and services such as water and sewer.
Policies

A. Continue to have an Urban Growth Boundary (UGB) policy that defines desired densities and land uses surrounding the city. This policy is redefined in this plan through the FLUM.

B. Collaborate and coordinate with Mesa County on land use decisions within the Three Mile Planning area and the area beyond Fruita’s city boundary but within the UGB.

C. Approve annexation of parcels within the UGB at the desired densities as described in the FLUM. Annexation should help ensure that new development at the edge of the city (or county parcels within the city) is consistent with the goals and policies of this plan.

D. Encourage the conservation and preservation of agricultural lands and open space surrounding the city. Consider the purchase of open lands, the use of conservation easements, and cluster development as tools to preserve the rural lands outside of Fruita.

Actions

A. Propose and negotiate an intergovernmental agreement with Mesa County to maintain and/or redefine the “rural edge” low density zoning beyond the Fruita city limits and UGB. Collaborate on an update to the Rural Planning Area Future Land Use Plan for Mesa County as it pertains to the areas that surround Fruita.

B. Reconsider the value of zoning categories that allow between 1-3 units/acre (LLR, SFR, RR) and consider allowing either higher densities (4-8 units/acre) or lower densities (1 unit/10 acres) in these areas to create a more efficient development pattern with a more distinct edge.

C. Do not provide city services (sewer, road improvements) beyond the UGB. For developments between the city limits and the UGB, ensure that the provision of services aligns with the goals and policies in this plan.

D. Consider de-annexing developments beyond the UGB.

C.E. Develop a list of “triggers” or special circumstances that would dictate either expanding the UGB beyond that depicted in the FLUM or providing sewer and road improvements beyond the UGB boundary.

#2. Prioritize infill development over development at the edge of the city limits.

Why? There is enough vacant and undeveloped land within the city limits and the UGB to absorb the growth that is projected over the next ten to twenty years. Development within the city boundary is less costly for both the developer and those providing infrastructure and services such as sewer and roads. Residential development within the city will be able to take advantage of existing nearby roads, parks, trails and community resources. Infill development will create more customers for the existing downtown and commercial centers, rather than customers for sprawling, highway commercial developments. Infill development at a minimum of 4 dwelling units/acre will likely produce more affordable housing products than what has typically been built over the last ten years.

Policies

A. Advocate for design flexibility in building heights and densities for infill parcels in the Downtown land use area. Allow for different bulk standards for different types of housing products. Allow for innovative site plans such as alley-loaded, courtyard style, and multi-family of various architectural styles.

B. Consider bonus densities (up to 8 units per acre) allowing up to 8 units/acre for residential development outside of Downtown. Bonuses Additional density would be awarded allowed in a
new development for performance on the following measures: location (proximity to city center), amenities (open space, trail connections), size and diversity of housing types, and alternative street sections that meet certain criteria.

C. Consider annexing county enclaves to get land use jurisdiction over these areas and bring them up to City of Fruita standards (roads, sewer, water) and zoning densities.

C.D. Promote commercial infill especially in the Downtown and C-1 zones. Encourage buildings to have higher lot coverages, attractive street frontages, and safe bicycle and pedestrian access.

Actions

A. Adopt the land use categories from this plan into the Land Use Code and rezone accordingly.

B. Rewrite the Design Standards chapter of the Land Use Code to allow enough flexibility to encourage more infill development.

B.C. In the Land Use Code, allow for more flexibility in each category by-right, or with administrative review.

C.D. Communicate frequently with the development community regarding what the barriers are to infill development and what would be helpful to overcome these barriers. Start hosting a “Design and Development Roundtable” to make a regular open meeting where community members can discuss character and design ideas for the city.

D.E. Identify vacant land or foreclosed properties within city limits and/or UGB and consider buying and then providing this land at low or no-cost to developers as an infill incentive or for affordable housing.

#3. Build upon the success of Fruita’s downtown as the social and civic hub of the community. Work towards improving existing civic spaces, parks, and streetscapes to be inviting to residents and visitors of all ages; creating more local businesses, and expanding residential options within the walkable, historic downtown area.

Why? Fruita’s downtown is the heart of the community with beloved shops, restaurants, and civic spaces. Community members value seeing each other downtown and supporting local businesses. Additionally, downtown densities are far below what the zone district allows. Higher density infill development that helps achieve the allowed densities will contribute to an even more vibrant downtown, with more nearby, walking-distance residents that can support more small businesses.

Policies

A. Adopt the Downtown Subareas Plan (Appendix to this plan) as a way to express the desired character for different areas of Downtown. This would take the place of the “Core” versus “Outside Core” distinction that exists presently.

B. Consider a Downtown Business Improvement District (BID) or Urban Renewal Authority (URA) in Downtown Fruita as a way to support Downtown businesses and infrastructure improvements.

C. Establish a dedicated funding source and program for downtown streetscape and park improvements and building upgrades.

D. Consider a Downtown overlay that would expand compatible commercial uses beyond the Downtown along the street corridors of Aspen, Cherry, Pabor, and Maple.
**Actions**

A. Rewrite the Design Standards chapter of the Land Use Code to encourage Downtown development of the types of buildings desired by the community that are appropriate in each Downtown Subarea. Heights, setbacks, and lot coverage dimensions may be slightly different for each Subarea.

B. Amend the Land Use Code to only allow three to four story buildings (down from five) and only in particular Downtown Subareas.

C. Implement the following key downtown park and civic space projects, incorporating kid-friendly elements:
   a. **Circle Park Improvements.** Establish an implementable action plan to complete improvements to Circle Park in the next 5 years. This key public space is the center of Downtown, and therefore the community. Follow concepts from the Downtown Streetscapes Improvement Plan and revisit components, as necessary, based on today’s goals and desires for the community.
   b. **Other Downtown Park Improvements.** Establish a programming plan for downtown parks to ensure that each park includes unique functions. Determine if any programming elements are missing from downtown and if so, where they should be placed. Encourage publicly accessible open spaces in new development, especially in key areas where access to open space is lacking (refer to map for potential locations.) Improve access and encourage shared use of school grounds in downtown for residents to use in off-hours.
   c. **Downtown Enhanced Street Improvements.** Mesa Street, Pabor Avenue and Aspen Avenue are defined as “Downtown Enhanced Corridors.” Since Aspen Avenue has had recent improvements, focus on Mesa Street and Pabor Avenue. Include traffic calming elements, continuous and comfortable sidewalks, and safe bicycle facilities.
   d. **Multi-Modal Corridor Improvements.** Cherry and Maple Streets are key streets that border downtown. Cherry Street is a gateway to downtown from I-70. Additions such as rhythmic lighting with banners, public art in the median, and other pedestrian and bicycle improvements should be considered. Maple Street is a transition street between downtown and adjacent residential neighborhoods. Features such as wider, consistent sidewalks, safe bike facilities, and wayfinding and signage are recommendations.

**Policies**

A. Update the Land Use Code to encourage a diversity of housing types in both Downtown and residential districts

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**#4.** Allow and encourage a diversity of housing types to fit the needs of the Fruita community and provide the diverse “funky” character that is treasured by residents.

Why? Fruita’s housing stock is getting more homogenous and more expensive. As a community that prides itself on being inclusive, this ethos should extend to providing types of housing for people of different ages, income ranges, family structures, and aesthetic preference. Allowing and encouraging more apartments and/or townhomes in appropriate locations could contribute to more affordable housing options.
B. Consider reducing lot size minimums for some of the residential zone districts as a way to encourage smaller more affordable housing units and add density that is in scale with Fruita’s existing character.

C. Work with the Grand Junction Housing Authority, Housing Resources of Western Colorado, Habitat for Humanity, and other nonprofit, low/moderate income housing agencies to identify potential affordable housing opportunities for Fruita residents.

**Actions**

A. Examine which density caps and dimensional barriers are prohibiting building types that may be desired by the community both in Downtown and in other land use areas.

B. Change the Land Use Code to allow more than 12 units/acre for apartment buildings in appropriate locations.

C. Undertake a Housing Needs Assessment to more fully understand the housing needs and gaps for different groups of people within the Fruita community.

#5. Encourage and support commercial uses in existing commercial areas.

Why? Fruita has three distinct commercial areas: Downtown along Aspen Avenue, the commercial district along State Highway 340 south of Interstate 70, and the State Highway 6/50 Corridor. Through the public engagement process, community members expressed concerns about commercial continuing to sprawl between Fruita and Grand Junction. Additionally, the market analysis completed for this plan shows that additional office/retail acreage is not in demand.

**Policies**

A. Collaborate with the Grand Junction Economic Partnership and the Business Incubator Center to match appropriate businesses within Fruita’s existing commercial spaces.

B. Continue to collaborate with the Chamber of Commerce and other organizations to foster a positive business culture in Fruita.

**Actions**

A. Update the Land Use Code to divide General Commercial into two commercial zones, one that is appropriate for the State Highway 6/50 Corridor and one that is appropriate for South Fruita.

B. Continue to define the underlying zoning for the Innovation/Flexibility area as identified on the FLUM in the Land Use Code update.

C. Work with City Market to upgrade or expand their Fruita store.

#6. Revitalize the State Highway 6/50 Corridor as an important gateway to the community.

Why? This corridor has historic significance for the community. It features the railroad and iconic grain elevator and serves as the primary regional thoroughfare for locals. This corridor has incredible visibility and potential for land use changes to help revitalize the corridor and improve access to downtown and regional trails.

**Policies**

A. Create a State Highway 6/50 Corridor Plan that envisions upgrades to the transportation corridor as well as land uses along both sides of the corridor. Use the ideas in this plan as a starting point.
B. Collaborate with the Mesa County RTPO and CDOT to advocate for changes on the State Highway 6/50 corridor that fit the vision and goals in this plan.

Actions
A. Update the commercial zoning along the corridor to reflect the desired uses (multifamily, local-serving businesses, retail and personal services.)
B. Update the Design Standards chapter of the Land Use Code to encourage unique architecture and a mix of uses in this area.
C. Create a streetscaping plan for the roadway from Grand Avenue to Coulson Street that:
   a. Implements the missing multi-modal link from Grand Avenue to Coulson Street. Determine the best design solution for this section based on available right-of-way and future land use potential.
   b. Introduces gateway design features and wayfinding signage at key streets such as Coulson, Mesa, and Maple Streets.
   c. Includes beautification elements such as landscaping, lighting, appropriate street furniture, and public art.

#7. Ensure that development is compatible with the natural landscape and hazard areas and limit the risks of hazards to people and property.
Why? The Fruita area has many sensitive natural resources. The following policies ensure that future development is located away from the most sensitive areas and all development review processes consider hazards and natural resources.

Policies
A. Discourage development within the 100-year floodplain as defined and mapped by FEMA or state or local floodplain management entity, whichever has been done most recently.
B. Place appropriate buffers and setbacks between environmental resources (i.e., canals and drains; washes and creeks and wetlands; and the Colorado River) and proposed development to ensure that the proposed development does not degrade the existing habitat or interfere with environmental resources.
C. Proposed land uses or development identify hazardous areas, i.e., floodplains, drainage areas, steep slope areas, geologic fault areas, and other areas hazardous to life or property.
D. Development is not allowed in hazardous areas, to minimize the risk of injury to persons and loss of property, unless appropriate mitigation measures are taken.
E. Proposed land uses or development address soil, erosion, and surface geologic characteristics of the development site through proper design, engineering, and construction.
F. If sensitive resources are disturbed, such as wetlands, compensate by on-site or off-site wetland restoration of equal or greater amounts.
G. Protect buffers and setbacks in perpetuity through development agreements by donating or selling the land, or a conservation easement on the land, to an accredited land trust or relevant public agency.
H. Maintain the visual integrity of Fruita’s landscape by identifying distinctive scenic or topographic features, such as ridgelines or unique vegetation, and either avoiding them or using innovative design techniques to integrate them cohesively into new development.
I. Strengthen partnerships towards hazard mitigation with the Lower Valley Fire District, RiversEdge West, Grand Valley Irrigation Company.

J. Collaborate with the BLM, Mesa County, and Grand Valley communities to identify regional solutions to hazards. Continue to work with Mesa County on hazard mitigation planning and response and work to update the 2015 Mesa County Hazards Mitigation Plan as necessary.

Actions

A. Update the Land Use Code to establish regulations for stormwater discharge to minimize the detrimental effects of filling and disposal of debris along washes and creeks.

B. Evaluate the Big Salt Wash drainage structures under US 6, I-70, and the railroad as their suitability in serving as trail underpasses during non-flood periods.

C. Address gaps identified in the 2015 Mesa County Hazards Mitigation Plan Fruita Capacity Assessment including a formalized public information program around hazards and ensuring that all critical facilities are protected.

D. Update the Land Use Code with any new best practices and standards for flood provisions to minimize public and private losses and promote public health and safety.
Economic Development DRAFT

Introduction
This Chapter provides guidance on economic development, and on the relationship between the land use and community character aspects of the Plan and the long-term economic health of Fruita.

Economic Development Definitions
Economic development has a broad meaning encompassing all of the activities a community engages in to advance the economic and social well-being of its residents. Some activities like business recruitment and retention or providing incentives are very specific economic development actions. More broadly though, many community development areas are also important to economic development as illustrated below. Fruita takes this broad view of economic development and recognizes the importance of building a strong community in its long-term economic success and resilience.

There are three general approaches to economic development described below. Many communities use a combination of each approach, but with more emphasis in one area depending on the local needs and context.

- **Recruit and incentivize** – This is a traditional approach in which economic development staff and city officials proactively market their community to businesses and work to attract new growing or existing businesses to their community. Often this approach is combined with an incentives program which requires a commitment of financial resources or a willingness to contribute a portion of new revenues generated by an employer back to the employer, often to assist with real estate or relocation costs. Recruiting and incentivizing can be a low probability but high reward effort.
- **Place-based or amenity driven** – In this approach, a community places most of its efforts on building a desirable community in which to live and do business. The focus is largely on community development – schools; parks, open space, and recreation; cultural facilities; aesthetics; and overall quality of life. The theory is that businesses, high skilled workers, and entrepreneurs will seek places
where they want to live and work, and economic growth will stem from this concentration of talent and ideas. There is truth to the effectiveness of this place-based strategy in the knowledge-based economy. When this is the sole approach however, it can ignore the needs of local businesses. It also can focus on the needs of higher wage and income workers resulting in an exclusive community.

- Economic gardening – This approach recognizes the fact that most job growth comes from the expansion of existing businesses. It also focuses on supporting new business formation and entrepreneurship. It is a “grow from within” strategy that focuses on leveraging unique local strengths and opportunities. Economic gardening also incorporates place-based aspects and therefore has some overlap with a place-based strategy.

Stakeholders in the Comprehensive Plan process and City Staff have indicated that Fruita’s economic development approach should be a combination of economic gardening, place-based economic development, but with strategic targeted recruiting as opportunities present themselves.

Context and Update
Since the 2008 Plan, several important trends and changes have emerged as summarized below.

- Resurgence of job growth – Mesa County had a slow recovery from the Great Recession. In 2009, there were 61,900 jobs which fell to 58,000 in 2010. Mesa County added approximately 7,000 jobs since 2010, however 4,500 (just under two-thirds) of the new jobs were added between 2016 and the second quarter of 2019 indicating the acceleration in growth that is occurring.

- Diversifying economy – Extractive industries (oil and gas and mining) have been historically the primary economic drivers in Mesa County and along the Western Slope. Employment in extractive sectors have been declining since 2010, with a loss of over 400 jobs. The largest industries in Mesa County are education and health services comprised mainly of health care jobs. This sector grew by nearly 2,000 employees since 2010 accounting for 44 percent of new jobs. In addition, manufacturing has gained approximately 500 jobs and is poised for continued growth with outdoor and precision manufacturers expanding to and within Mesa County.
Retail evolution – Since the previous 2008 Plan, the retail industry has undergone a downsizing and transformation resulting from the rise of e-commerce. The year 2017 was labeled by the industry as the “Retail Apocalypse” when there were a record number of store chain and brand closings and bankruptcies. In Colorado municipalities, sales tax often comprises about two thirds of General Fund revenues; it is 54 percent of the General Fund. Attracting major retail anchors was often a central part of local economic development in many communities. The 2008 Plan included recommendations on attracting anchor retailers as well. Retail recruitment is increasingly competitive, as the number of major stores who are actively expanding has been reduced dramatically. The market is also shifting to food and beverage including dining out and congregating in coffee shops, casual eateries, and breweries. Operating a successful retail business now requires strong skills in merchandising, activity/experience programming, and marketing to compete.

Dual economic roles – Fruita has two roles within Mesa County and Western Colorado. Part of Fruita’s growth has been as a desirable bedroom community to Grand Junction. The majority of employed Fruita residents work in Grand Junction—between 55 to 60 percent. Fruita is also an international destination for mountain biking and cycling and is a gateway or jumping off point for Colorado National Monument; Moab and other Utah national parks. These visitors have economic impacts in local restaurants, hotels, short term rentals, and bike shops and other specialty retailers. For the many visitors who camp however, their economic impacts are lower. Fruita has developed brand and community identity around mountain biking due to the quality of the riding.

Large and expanding employers – A few large employers have located in Fruita. FHE is a manufacturing firm that designs highly specialized equipment for the safety of oil, gas, and mining drilling operations. FHE is expanding and adding approximately 100 jobs in Fruita. Family Health West has been in Fruita for over 60 years providing health care and employs over 280 people. Colorado Canyons Hospital is owned by Family Health West and provides a full-service hospital and emergency department in Fruita.
Fiscal sustainability – As Fruita has grown and matured it has assembled more infrastructure that needs to be maintained including roads, trails, parks, and a new recreation center. Due to Colorado’s tax structure under the Gallagher Amendment, residential property generates about a third of the property tax on the same value as commercial property and often does not cover its full cost of services. Commercial property is assessed at a higher rate and is needed to balance out the costs and revenues of growth. Fruita needs to strategically pursue commercial development opportunities while at the same time managing the costs of residential growth. Commercial development also generates important sales and lodging tax revenues.

Community Process and Analysis

Public Engagement

Several economic themes were identified in the engagement process with the plan advisory committee, business owners, and the public.

- **Workforce** – Local businesses are experiencing a shortage of workers especially in retail, food and beverage, and tourism sector jobs. This affects customer service and visitors’ and residents’ experience at local businesses. The availability and cost of suitable rental housing was cited as a major factor.
- **Downtown** – Many in the community desire a more vibrant downtown with a larger mix of business, particularly restaurants, plus activities for children and families.
- **Grocery and Food Stores** – The community would like to see improved grocery and food store options in Fruita. The City has one full-service supermarket now.
- **Living wage jobs** – More good paying jobs are needed in Fruita to offer opportunities beyond service and tourism economy jobs.
- **Quality of life and community character** – People value Fruita’s identity and quality of life. If or as the community grows, it will need to ensure that City revenues keep up with growth in order to maintain a high quality of life. Quality commercial development is needed to help balance the City’s revenues.
Strengths, Challenges, and Opportunities

Fruita’s economic development strategy is also informed by an evaluation of strengths and opportunities and challenges summarized below.

Strengths and Opportunities

- **Growing region** – Mesa County’s economy and population are growing. Managed well, Fruita can leverage the growing economy and population to achieve community benefits and goals.
- **High quality of life** – Economic developers have stated that business owners moving to the Grand Valley often live in Fruita even if their business is in Grand Junction or elsewhere. The lifestyle, quality of life, and schools are major attractors in Fruita.
- **Brand and identity** – Fruita’s brand may be attractive to businesses in the outdoor products and services industries as consumers, especially young consumers, are increasingly interested in brands that are compatible with their identity and values. Other successful brands have associated themselves with their host communities as part of their marketing strategy such as Smartwool and Moots Cycles (Steamboat Springs, CO); Simms Fishing and Oboz Shoes (Bozeman, MT); New Belgium Brewers (Ft. Collins, CO); and Mountainsmith (Golden, CO).
- **Direct interstate access** – Fruita and the Fruita Business Park have direct access and excellent visibility from I-70. Buildings with highway visibility can showcase their logos and presence in Fruita. Proximity to the interstate also facilitates shipping and truck access.
- **Business Park** – The Fruita Business Park is roughly 100 acres between US-50 and I-70 on the west side of Fruita. It has full utilities available including fiber optic and three phase heavy power. These sites are excellent opportunities for attracting employment in good paying economic base industries, and for diversifying the City’s tax base away from residential development.
- **Downtown** – Fruita has a downtown that can be strengthened into a more vibrant center of the community and component of its identity. There has been a trend of suburban communities trying to create new downtown areas when none existed; Fruita already has a recognized center of the community to build on.

Challenges

In implementing a community plan, it is useful to consider market-based challenges or constraints so that efforts and resources can be prioritized to achieve realistic goals and outcomes.

- **Proximity to Grand Junction** – As a larger community with a larger labor force at the center of the region, Grand Junction has approximately 90 percent of the commercial real estate in retail, office, and industrial space. Cities tend to attract the most development due to the economic principle of agglomeration in which jobs and development catalyze additional jobs and development. With a larger population and workforce than Fruita, Grand Junction is a more competitive location for most retail and commercial development. Fruita should therefore be strategic and target businesses that fit Fruita’s identity and local market.
Development costs and feasibility – Today for many businesses considering Fruita it has been more cost effective for them to lease existing buildings in and around Grand Junction than to build a new building in Fruita. There has been a large inventory of vacant industrial buildings as the energy industry has contracted, and lease rates are competitive. This inventory is absorbing however, and demand will trigger the need for new construction. In Fruita, developers are not building speculative space as it is not yet a major proven location for office and industrial space due to the agglomerations in Grand Junction. A business that wants to locate in Fruita however because of the identity and brand may look at these economics differently. In downtown, small businesses cannot afford the rents needed to support the construction of new space.

Community Scale – Fruita is a small community with a small labor force at the edge of the Grand Valley region. It will struggle attracting large employers who require access to a large labor force. This is not so much a constraint as a recognition that Fruita should prioritize its efforts and focus on attracting small businesses and growing existing businesses in Fruita.

Downtown Critical Mass – To be more vibrant and create a stronger draw and center for locals and visitors, the number of businesses in Downtown needs to be expanded. “Critical mass” refers to the co-location of a sufficient number of businesses and activities in a downtown to create a stronger draw that results in people visiting downtown more frequently and spending more time there during their visits. To achieve critical mass in downtown, a combination of economic and community development efforts are needed to attract and grow businesses and improve the physical and real estate development environment. To achieve critical mass, a minimum of 3 to 6 blocks of contiguous ground floor retail/commercial and mixed-use space is recommended, on both sides of the street.
**Goals and Policies**

1. **Fund and implement the Downtown Streetscape Improvements Plan.**

   Why? Public investment to improve the look and feel of a downtown can encourage private investment in the form of new businesses, new development, and improvements to existing buildings. Downtown Fruita would benefit from investments to manage parking, improve the streetscape, and add amenities (benches, play/entertainment features for families, landscaping). Reconfiguration of the paving and travel lanes surrounding Civic Center Memorial Park could create new development parcels or improve customer access to the area which may strengthen business conditions around the Park and create a perception of a larger Downtown, as the current configuration creates a perceived barrier or separation.

2. **Explore formal organization and funding and financing options for Downtown.**

   Why? Implementing the Improvement Plan will be costly. The City’s General Fund and Capital Funds are already overcommitted in capital project and maintenance needs. There are funding and financing tools that could be used to invest in the Downtown area. A more formal organization of Downtown business advocates could also work with the City on Downtown management, marketing, real estate, and business development efforts.

**Policies**

   a. Explore the feasibility of establishing a Business Improvement District, Downtown Development Authority, or Urban Renewal Area.

   i. A Business Improvement District (BID) can collect property tax and assessments on commercial property within the district upon approval through a vote of affected property owners. Is a separate political subdivision with the capacity to construct and maintain facilities as well as assume marketing and promotion activities. BID’s may authorize the construction and maintenance of a range of public improvements (streets, sidewalks, drainage facilities, decorative structures and art, parking facilities, public meeting facilities). BID’s may also provide a range of economic development and promotion activities such as marketing, special events, business recruiting, security, and design review. A BID can also be used to complement URA’s and DDA’s, as neither of those entities is authorized to oversee marketing and promotion programs.

   ii. Tax increment financing can be use through either a Downtown Development Authority (DDA) or Urban Renewal Authority or URA (in an Urban Renewal Area). In tax increment financing a base level of tax revenue is set at a defined date and any new tax revenue resulting from new development, new businesses, or property value appreciation is directed to the Authority for a period of 25 to 30 years. These are powerful financing tools when established and used strategically. The revenues and associated financing proceeds (bonds or a loan) can be used to build improvements and rectify blighted conditions. There are pros and cons to both types of Authorities that can be evaluated in more detail at the appropriate time. Both are widely used in Colorado.
b. Consider a formal program to reimburse or waive impact fees on new buildings and expansions in Downtown. This would help incentivize development and redevelopment by lowering development costs.

c. Establish a revolving loan (low interest) or grant fund for assisting with Downtown business real estate costs. Eligible costs could be renovating or expanding existing space, façade and sidewalk improvements, and rebating (or waiving) impact fees.

3. **Work with City Market representatives and other property owners and businesses to expand and improve food and grocery shopping options in Fruita.**

Why? Stakeholders in the plan process expressed desire for better and more options for food shopping in Fruita to reduce shopping trips to Grand Junction. Having quality grocery stores is a factor in quality of life as well.

**Policies**

a. Work with City Market representatives on options for renovating, expanding, or possibly relocating.

b. Support any efforts to establish a specialty foods store or market in Downtown.

4. **Continue participating in the Grand Junction Regional Economic Partnership.**

Why? Fruita is part of the Grand Valley economy and can compete for many of the same targeted industries. GJEP has adopted 7 targeted industries which are the focus of its marketing, recruitment, and retention efforts:

- Agriculture, Food and Beverage;
- Aviation and Aerospace;
- Energy and Renewables;
- Information and Creative Technology;
- Medical and Healthcare; and
- Outdoor Recreation (largely manufacturing, and product design and marketing)

Fruita can attract many of these industries as well. Fruita needs to be involved in the regional discussions and updates on economic development to keep abreast of opportunities and local trends. It also shows Fruita’s interest in building and maintaining good relationships with its neighboring jurisdictions.

**Action**

A. **Clearly define the City’s relationship with GJEP and the mutual expectations each have of each other** [link].
5. **Continue refining Fruita’s strategy and targeted business types for proactive marketing and recruiting. However, balance recruiting and marketing with essential community development activities and supporting local businesses.**

Why? Some amount of marketing and recruiting could be worthwhile for Fruita to continue building name and place recognition, especially among outdoor products brands and services. Business recruiting however is a high effort and low probability endeavor. Fruita can continue its targeted work in this area and determine the appropriate balance given staff and financial resources.

**Actions**

a. Consider refining the GJEP targeted industry list to a shorter and more specific list of business types that Fruita is interested in attracting. Tying this short list to the community’s values and identity would help further focus recruitment efforts.

6. **Define an incentives policy appropriate for targeted industries and specific areas of the City.**

Why? Fruita could use limited and targeted incentives to help attract and expand businesses (and associated real estate) in the Business Park and Downtown.

- Incentives in the Business Park and for other economic base employers could include tools such as personal property tax rebates, sales and use tax rebates or sharing, and/or impact fee waivers or reimbursements.
- In the Downtown area, the incentive structure could utilize tax increment financing, low interest loans or grants, as well as impact fee waivers or rebates. Consider formal programs to assist businesses

**Actions**

a. Determine the incentive types and tools to be used in specific areas of the City.

b. Define criteria for receiving each incentive (e.g. job wage levels, construction quality, public benefit requirements, overall tax base contribution and payoff, etc.)

c. Establish a rigorous review process for incentive requests following best practices. In particular, consider a “but for” test for tax increment financing wherein a project would not proceed “but for” the public investment. Ensure that public benefit requirements are met, particularly with tax increment financing.

d. Promote Fruita and Mesa County as an Enterprise Zone
7. **Support local business growth through business retention and support programs and assistance with real estate.**

Why? Existing local businesses are often the greatest source of job and economic growth.

- a. Within the context of an incentives, loan, or grant program, define a means and criteria of assisting with renovation, expansion, and redevelopment costs for businesses in Downtown and the Business Park.
- b. Conduct regular business outreach to determine if there are issues the City can assist with to help expand and retain local businesses.
- c. Promote the programs managed by the Grand Junction Incubator and GJEP including their several revolving loan funds, the Maker Space, and Business Incubator Center which provides coaching, advising, and mentoring.

8. **Reserve areas for commercial development towards long term growth.**

Why? Fruita has a strong residential market and may experience pressure to rezone important commercial land to allow for residential development. Fruita, like other cities, needs to think long term about its fiscal sustainability and ensuring that there are opportunities for future commercial development is part of this strategy. A strong tax base is needed to keep up with the infrastructure, maintenance, amenities, and high-quality municipal services needed to maintain quality of life.

**Actions**

- A. Every five to ten years assess the commercially-zoned land within the City and the Three Mile Plan area against market conditions and assess whether the amount of space is appropriate.

9. **Support flexibility in zoning and development of diverse housing types as part of an economic sustainability strategy.**

Why? The availability of workforce housing is now an economic development issue in Fruita. Additionally, businesses are looking for the right fit in terms of buildings, land, and space to move, expand, or start businesses. Fruita has an opportunity today to get ahead of the problem before costs rise further. Fruita can look to the experience of high cost mountain resort towns to observe the risks of waiting too long to act. Local businesses are experiencing workforce shortages. The Land Use chapter of this plan contains strategies and policies on increasing the diversity and supply of housing in Fruita. For workforce housing, emphasis is on market rate and affordable (income restricted) rental housing and attainably priced ownership housing. For commercial spaces, Land Use Code changes can lay the groundwork for being an attractive place for a new or existing business. Flexibility in the design and types of buildings that can be built would be a business-friendly approach.

**Policies**

- A. Support changes in the Land Use Code update that will promote a business-friendly environment
- B. Support changes in the Land Use Code update that will promote a diversity of housing types that will keep existing residents in Fruita and attract future employees.
10. **Align City budget priorities with community and economic development values.**

Why? The City implements policy through its budgeting and spending priorities. The City should annually review its capital projects and operations funding priorities for conformance with this Plan.
This view is modeled after a typical block in Fruita. Fruita’s traditional neighborhoods have very modest homes, typically around 1,000 square feet. Some blocks have alleys and some do not. This example shows an alley. Even when an alley is present, the majority of homes have driveways. Some garages are attached and some are detached, behind the home.
This view is showing how a modest increase in density could occur to existing blocks to provide more affordable housing options. Essentially, a second unit could be added to an existing lot, typically in the form of an accessory dwelling unit (a.k.a. “granny flat” or “carriage house”), a cottage or tandem house. These types of housing were the most popular choices in the Community Plan housing choices activity.

TYPICAL FRUITA BLOCK WITH INFILL
DENSITY - APPROX. 6-8 DU/AC (6.3 DU/AC SHOWN)
LOT SIZES - 7,500 - 10,000 SF
PRODUCT - SINGLE FAMILY DETACHED HOMES + ACCESSORY DWELLING UNIT + TANDEM OR COTTAGE HOME GARAGE - SOME ATTACHED; SOME DETACHED

*DU/AC = Dwelling Units per Acre
This example illustrates what a new, 10-acre housing development might look like at 8 dwelling units per acre (the maximum proposed.) This still allows for single family detached housing, but on smaller lots. This allows for more affordable units because the cost of land is less. It also provides opportunity for a variety of housing types, such as duplexes, cottages and accessory dwelling units.

NEW 10 ACRE DEVELOPMENT

DENSITY - 4-8 DU/AC (8 DU/AC SHOWN)
LOT SIZES - 3,000 - 5,000 SF
PRODUCT - SINGLE FAMILY DETACHED HOMES + COTTAGES
GARAGE - SOME ATTACHED; SOME DETACHED

*DU/AC = Dwelling Units per Acre